



A member of Groupe ADP

INVESTOR PRESENTATION

2020 1H RESULTS



INVESTMENT HIGHLIGHTS

Attractive market with strong growth prospects (*)

Leading airport operator with diversified portfolio & integrated structure

Diversified, balanced portfolio

Strong financial performance and cash flow generation

"Platform play"

Turkey is the fastest growing aviation market in Europe

- during 2003-2018
- Projected tourist arrivals growth of 12% p.g. between 2018-2023(1)
- Aggressive capacity expansion plans of major airlines in Turkey⁽²⁾
- Access to fast growing MENA region

(*) pre-Covid19 pandemic outlook

(1) Source: Turkey's Ministry of Tourism (2) THY and Pegasus web site

with leading market positions

- #1 airport terminal operator in Passenger growth of 13% p.a. Turkey
 - 14 airports operated in Turkey, Georgia, Tunisia, North Macedonia, Saudi Arabia, Croatia and Latvia
 - 89 airports around the world have a TAV Airports subsidiary functioning in them
 - Strong vertically integrated value chain

Strong momentum with **EBITDAR** posting 13% CAGR between 2006 and 2018

- High earnings visibility given clear / agreed regulatory framework
- Proven track record of growth and profitability with attractive organic growth prospects
- High financial returns and cash flow generation given fixed cost base (operational leverage) and minimal ongoing capex
- Hard currency based cash flow & visible earnings
- 50% dividend payout policy
- TAV will receive compensation for all loss of profit due to new Istanbul airport opening before 2021

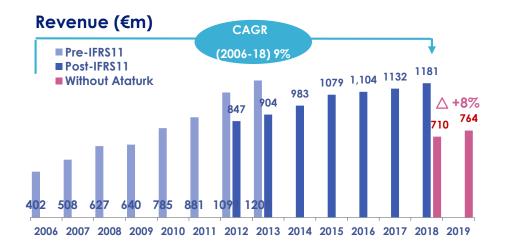
Well-positioned to benefit from further organic and inorganic growth

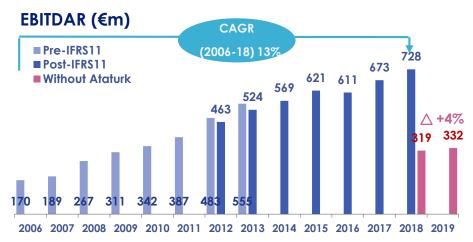
- ◆ Central and Eastern Europe, Africa, Middle East, South East Asia and Cuba
- ◆ Inorganic growth of service companies

















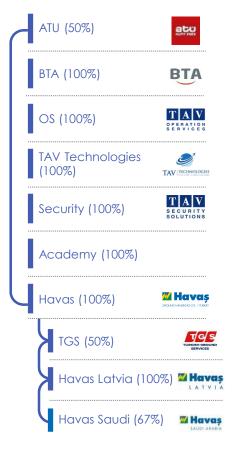
TAV CORPORATE AND SHAREHOLDER STRUCTURE



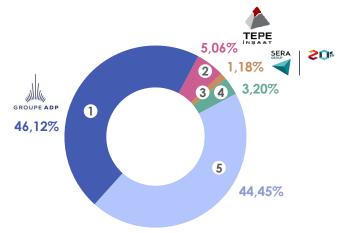
TAV Airports Holding Co.



Service Companies



Shareholder Structure (as of December 2019)



Shareholders

1. Groupe ADP*

Internationally acclaimed airport operating company with global operations

2. Tepe Insaat Sanayi A.S.

Turkish integrated conglomerate focused on infrastructure and construction

3. Sera Yapi Endustrisi A.S.

Focused on construction in Turkey & MENA region

4. Other Non-floating

5. Other Free Float

*Through Tank oWA Alpha GMBH Note: Groupe ADP bought Akfen Holding's 8.12% stake in TAV Airports as of July 7, 2017



*All commercial traffic of Istanbul Ataturk Airport was transferred to the New Istanbul Airport on April 6th, 2019. DHMI had stated that it would reimburse our company for loss of profit due to opening of the New Istanbul Airport before the end of TAV Istanbul's lease period which ends on January 3, 2021.



TAV AIRPORTS BUSINESS AREAS











Turkey

- Ankara Esenboga (100%)
- Izmir Adnan Menderes (100%)
- ◆ Gazipasa Alanya (100%)
- ◆ Milas Bodrum (100%)
- ◆ Antalya (50%)*

Georgia

◆ Tbilisi (80%) and Batumi (76%)

Tunisia

Monastir and Enfidha (100%)

North Macedonia

Skopje and Ohrid (100%)

Saudi-Arabia

- ◆ Medinah (50%)
- **◆** Croatia

Zagreb (15%)



- Partner with Unifree –owned by Heinemann, leading German travel retailer (Travel Value)
- Operating in Turkey, Georgia, Tunisia, North Macedonia, Latvia, Oman and Medinah

BTA (100%)

- Operating in Turkey, Georgia, North Macedonia, Tunisia, Latvia, Saudi Arabia, Oman and Croatia
- Operates Izmir Airport Hotel (81 rooms)
- Total seating capacity of c. 17 thousand at c. 267 points including BTA IDO
- Baker and pastry factory serving in Turkey
- BTA Denizyollari (100% since 1Q19) is the F&B operator of Istanbul Deniz Otobusleri (IDO)
- Operating in New Muscat Int'l Airport since March 2018
- Operating in Orly Airport since 2Q 2019

HAVAS (100%)

- Major ground handler in Turkey with a c.70% share
- Operates in 28 airports in Turkey including Istanbul, Ankara, Izmir and Antalya
- 100% owner of Havas Latvia, with c.66% market share
- 67% owner of Saudi HAVAS operating in Medina

TGS (50%)

 operates in Istanbul (IST&SAW), Ankara, Izmir, Antalya, Adana, Bodrum and Dalaman

TAV OS (100%)

 Commercial area allocation and lounges

TAV Technologies (100%)

◆ Airport IT services

TAV Security (100%)

 Security service provider in Istanbul, Ankara, Izmir and Gazipasa

TAV Latvia (100%)

 Commercial area management in Riga Airport









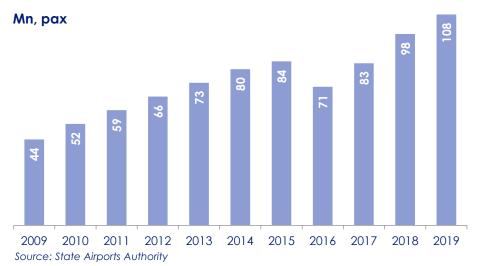
GROWTH OF THE TURKISH AVIATION MARKET



International Passengers

2016

GROUPE ADP



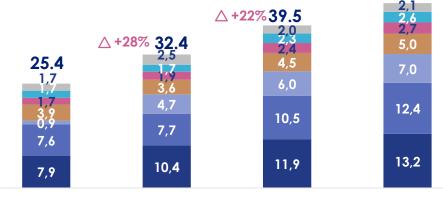
Foreign Visitors in Turkey (mn) △+14%45.1

2018

2019

■ Rest of Europe

GermanyUK



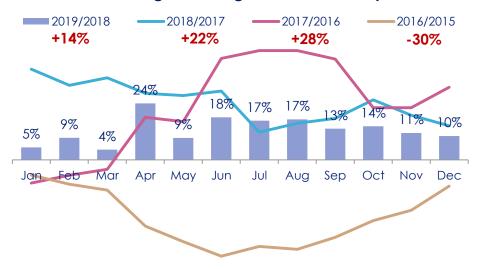
2017

■ Bulgaria ■ Iran

■ Rest of the world

■ Russian Federation

Change in Foreign Visitors in Turkey



- Deregulation of the domestic market in 2003
- 2nd largest country in Europe in terms of population: 81m (1)
- ◆ In 2018, foreign visitors reached 39.5m (+22% vs 2017)⁽²⁾
- ◆ Passport ownership of Turkish citizens (+18) is only 8%. (3)
- ◆ Only 11% of Turkish people vacationed abroad. (3)

Source: DHMI, (1)Turkstat, (2) Ministry Culture and Tourism, (3) Konda Research and Consultancy 2017 Turkey Report



TRAFFIC PERFORMANCE

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Close

Due to Covid 19 related travel restrictions domestic and international flights were discontinued in the second quarter of 2020.

Reopen

As of July 2020, Turkish Airports have reopened to domestic and international flights. Georgian airports are partially open with full opening expected September and reopening of Medinah Airport is to be announced. Other international airports have opened to commercial traffic.

	January – June				
Passengers (*)	2019	2020	Chg		
Esenboga Airport	6,993,034	2,730,891	-61%		
International	1,001,237	435,645	-56%		
Domestic	5,991,797	2,295,246	-62%		
Izmir Airport	5,811,742	2,437,193	-58%		
International	1,158,388	383,503	-67%		
Domestic	4,653,354	2,053,690	-56%		
Gazipasa Airport	427,531	88,820	-79 %		
International	204,576	10,253	-95%		
Domestic	222,955	78,567	-65%		
Milas-Bodrum	1,529,978	273,562	-82%		
International	568,580	1,035	-99%		
Domestic	961,398	272,527	-72%		
Antalya	13,442,674	2,503,968	-81%		
International	10,080,397	1,082,932	-89%		
Domestic	3,362,277	1,421,036	-58%		
Medinah	4,124,250	1,744,093	-58%		
Tunisia (Monastir&Enfidha)	1,083,744	133,399	-88%		
Georgia (Tbilisi&Batumi)	2,114,088	536,834	-75%		
N. Macedonia (Skopje&Ohrid)	1,163,667	433,012	-63%		
Zagreb Airport	1,534,105	547,735	-64%		
TAV TOTAL (*)	38,224,813	11,429,507	-70%		
International	21,464,099	4,661,183	-78%		
Domestic	16,760,714	6,768,324	-60%		

^{*} All commercial traffic of Istanbul Ataturk Airport was transferred to the New Istanbul Airport on April 6th, 2019.

TAV Total figures do not include Ataturk Airport for 2019



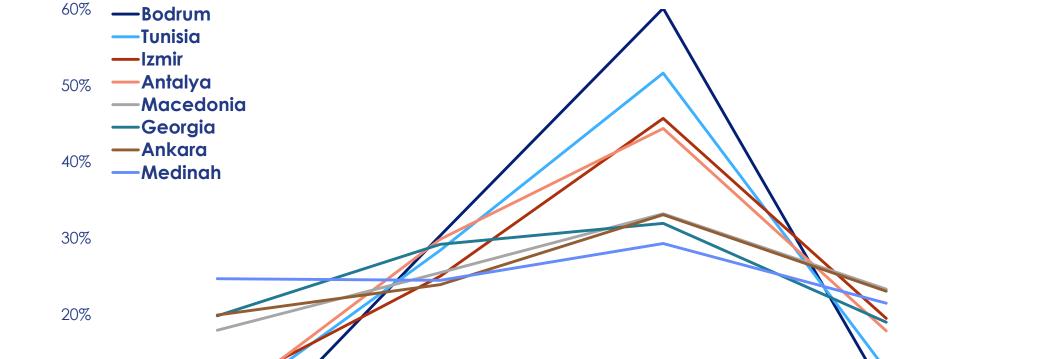
78% decline in int. pax
Flights and passenger numbers affected by flight restrictions that started mainly in March 2020 due to Covid-19 pandemic.

Source: Turkish State Airports Authority (DHMI), Georgian Authority, TAV Tunisie, TAV Macedonia, TIBAH and MZLZ, DHMI figures for are tentative for one year. Both departing and arriving passengers, including transfer pax



AIRPORT SEASONALITY (PERCENTAGE OF PAX BY QUARTER)

Airports in order of decreasing seasonality (2019 int. pax):



Q3

Q2



10%

0%

Q1

Q4



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Concession Restructuring

■ Concession fee schedule was restuctured according to the table below:

			5m to	
Pax	<4m	4m to 5m	7.5m	>7.5m
A = New Concession Fee Multiplier	35%	75%	125%	150%
B = Old Concession Fee Percentages				
2019 old %	14.6%	14.6%	14.6%	14.6%
2047 old %	26.0%	26.0%	26.0%	26.0%
(A*B) = New Concession Fee Percentages				
2019 new %	5.1%	11.0%	18.3%	21.9%
2047 new %	9.1%	19.5%	32.5%	39.0%

- Historical Concession Fees Payable to the Tunisian Authority will be paid as €1.2m per year until 2047.
- International Pax Fee increased from €9 to €13 in November 2019





CHANGES TO THE REPORTING OF FINANCIAL RESULTS

1. Net Debt Definition Change – Made in Q1 2020

- ◆ To harmonize with Groupe ADP reporting practices, Bank Overdrafts and Financial Loans provided to Related Parties (TAV JVs) have been included in the definition of Net Debt.
- ◆ Groupe ADP Definition of Net Debt = +Current&Non-Current Borrowings
 - +Shareholder Loan and Accrued Interest
 - +Bank Overdrafts
 - -Cash&Restricted Bank Balances
 - -Financial Loans provided to Related Parties (TAV JVs)
- ◆ Financial Loans provided to Related Parties (TAV JVs) can be found in IFRS Footnote 20 under Other Related Party Transactions at lines Current loan to related parties & Non-current loan to related parties
- ◆ Bank Overdrafts can be found on the Liabilities Page of the IFRS Report
- According to the Groupe ADP definition, Government Bonds are not considered cashlike.

2. Adjusted Revenue and EBITDA – Made in Q1 2020

To harmonize with Groupe ADP reporting practices, reporting of **Adjusted Revenue and Adjusted EBITDA has been discontinued** in Q1 2020. In Q1 2020 financials, we only provide IFRS Revenue and EBITDA <u>not</u> adjusted for IFRIC 12 and before Equity Pick-up.

3. Net Debt Reclassification – Made in Q2 2019

Net Debt has been restated to include the €300m shareholder loan plus accrued interest from Groupe ADP.

4. Discontinued Operations – Made in Q2 2019

All commercial traffic of **Istanbul Ataturk Airport** was transferred to the New Istanbul Airport on April 6th, 2019. As per IFRS 5.13, Revenue and EBITDA reported after the closure have been restated to exclude the results of TAV Istanbul (the concession holder of Istanbul Ataturk Airport). TAV total passenger numbers reported after the closure also do not include the results of Istanbul Ataturk Airport.





ANTALYA INTERNATIONAL AIRPORT

Antalya Airport Financials (100%)

EUR (m)	2014	2015	2016	2017	2018	2019
Revenue	327	303	182	260	324	390
EBITDAR*	283	258	141	223	277	331
EBITDA**	151	130	16	106	158	220
EBITDA Margin	46%	43%	9%	41%	49%	56%

^{*}EBITDAR=IFRS EBITDA which is before rent amortization

Antalya Pax (m)





Transaction Overview > TAV acquires IC Ictas' 49% stake in ICF Antalya, the joint-venture that manages Antalya Airport **Transaction** > TAV stake entitles it to co-control; i.e. 50% dividend rights and 50% of voting rights → Fraport AG maintains 51% stake **Date of Closing** → 8 May 2018 → EUR 360 million cash Price Impact on TAV → Transaction expected to be EPS accretive Source of > Transaction financed through debt (EUR funding 300 million) and equity (EUR 60 million) Consolidation > Consolidated by equity method

Note on Pax:

Severe international traffic decrease occured in 2016 with Russian ban to charters (started late 2015) and security issues in Turkey. Majority of Russian traffic recovered in 2017 with the lift of travel ban. Domestic traffic increased non-stop during last 10 years.

^{**}EBITDA= Adjusted IFRS EBITDA after rent amortization



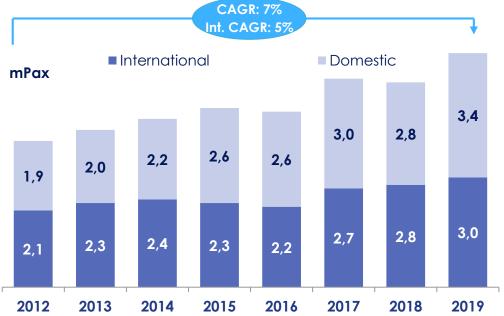
ALMATY INTERNATIONAL AIRPORT

Transaction Overview

	7.7	v	
Airp	orts		
A memb	er of Gr	oupe Al	OP

) TANKA!
Transaction	TAV Airports signed an SPA to acquire 100% of Almaty Airport and its associated fuel and catering businesses in Kazakhstan.
Consortium	→ It is envisaged that at completion TAV will be joined by VPE Capital via one of its portfolio funds. TAV is expected to have no less than 75% ownership of the asset.
Date of signing	→ 7 May 2020
Date of Closing	→ Closing which is contingent upon the necessary approvals is expected by 3Q20
Price	 → USD 415 million EV to acquire the asset with expected Net Debt of c. USD 20m at the time of closing → 2019 FY EBITDA is USD 69 million
Impact on TAV	 → Perpetuity with no rent payments and no renewal risk → Double-digit net income margin around or above mid teens
Source of funding	→ Financing to be finalized before closing
Consolidation	→ Asset to be fully consolidated
Norway USA Canada Germany France Turkey Russia Poland	2,6 2,4 2,4 2,4 1,3
Kazakhstan 0,6),8 Propensity to Fly

USD (mn)	2017	2018	2019
Int. Pax (m)	2.7	2.8	3.0
Revenue	171	189	206
EBITDA	47	51	69
EBITDA Margin	27%	27%	33%
Net Income	26	27	45
Net Income Margin	15%	14%	21%
Net Debt	6	1	10



Kyrgyzstan 0,6 //Ukraine **0.4**



1H20 SUMMARY FINANCIAL AND OPERATIONAL RESULTS(*)

(in m€, unless stated otherwise)	1H19 ^(*)	1H2O(*)	Chg %	Revenue(*)	Revenue was mainly impa
Revenue	339.5	141.9	-58%	-58%	restrictions that started afte
Cash Opex	(222.9)	(151.6)	-32%		was nearly zero traffic in al
EBITDA	116.6	(9.6)	nm		
EBITDA margin (%)	34.4%	nm	nm		Opex was 32% lower in 1H
FX Gain /(Loss)	2.0	(8.1)	nm	Cash Opex	2Q19. Compared to 2019 in first half and an opex cu
Deferred Tax Expense	(5.0)	(7.5)	49%	-32%	quarter in response to the
Equity Accounted Investees	4.7	(45.4)	nm		restrictions on business vol
Net Profit after Minority	61.3	(150.2)	nm		
Continuing Operations	14.8	(146.9)	nm	EBITDA ^(*)	A drop of €198m in Revenu
Discontinued Operations	46.5	(3.2)	nm	nm	of €71m of cash opex.
Capex	32.7	12.9	-61%	EV I	
Net Debt (includes Sh. Loan)	925	889	-4%	FX Loss nm	FX Loss increased mostly d
Number of employees (av, incl. Istanbul)	16,953	14,941	-12%		
Number of passengers (m)	38.2	11.4	-70%	Disassilians d	Non-cash fx losses of TAV
- International	21.4	4.7	-78%	Discontinued	reversed as corporate tax
- Domestic	16.8	6.8	-60%		
Duty free spend per pax (€) (*)	6.4	7.8	21%		Not DesChalans and Line
(*) All commercial traffic of Istanbul Ataturk Airport was tr	ansferred to the	New Istanbul Airo	ort on April 6 th	Net Profit	Net Profit decreased due t

(*) All commercial traffic of Istanbul Ataturk Airport was transferred to the New Istanbul Airport on April 6th, 2019. As per IFRS 5.13, Revenue and EBITDA reported after the closure have been restated to exclude the results of TAV Istanbul. TAV Total pax numbers reported after closure also do not include the results of Istanbul Ataturk Airport.

> Due to Covid-19 related flight restrictions traffic dropped to nearly zero in the second quarter of 2020.

acted by Covid-19 related travel ter the second week of March. There all airports in the second quarter.

H20 vs 1H19 and 55% lower in 2Q20 vs 9, an opex cut of €71m was achieved cut of €60m was achieved in the 2nd e impact of Covid-19 related travel olume.

nue was responded to with a cut

due to higher EURUSD

Istanbul in the first quarter were x settled in the second auarter

nm%

to sharp drop in revenue which also affected the bottomline of equity accounted investees. The drop was mitigated by significant opex cuts.

Net Debt -4%

Slight decrease in net debt mainly due to €193m cash collection of the first installment of Istanbul Compensation Receivable. Second installment of €196m expected 1Q21. €50m of euro denominated 1 year Turkish Government Eurobond purchased in 2Q20 is not classified as cashlike

Spend per Pax

From €6.4 to €7.8 due to price hikes in Turkish local market in 3Q19



Pax^(*)

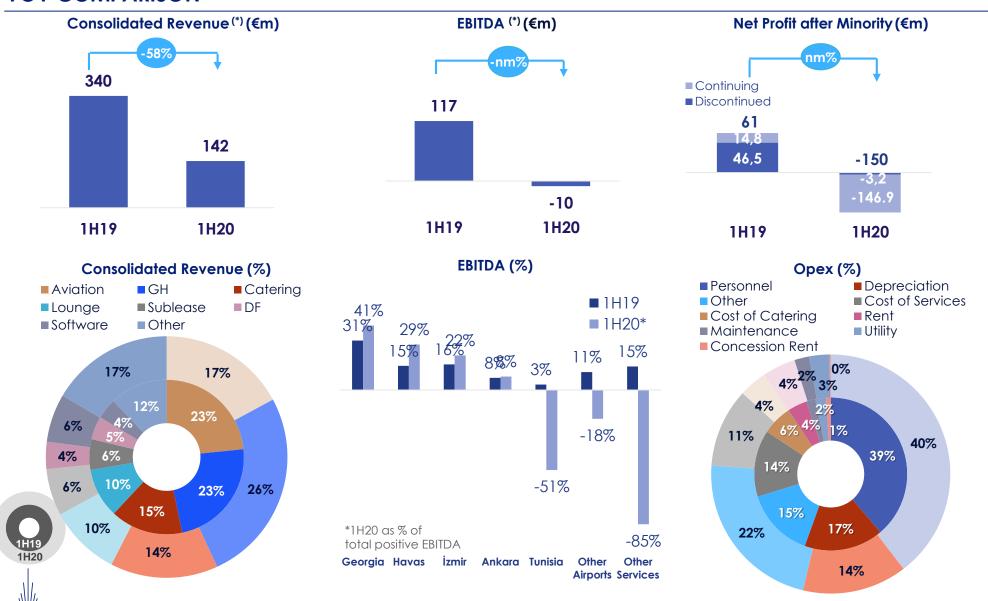
-70%

(*) All commercial traffic of Istanbul Ataturk Airport was transferred to the New Istanbul Airport on April 6th, 2019. As per IFRS 5.13, Revenue and EBITDA reported after the closure have been restated to exclude the results of TAV Istanbul. TAV Total pax and SPP numbers reported after closure also do not include the results of Istanbul AtatyAvAiangubrts - Inv. Presentation FY19 | 12 Cash Opex = Opex before EBITDA (Revenue – Cash Opex = EBITDA)



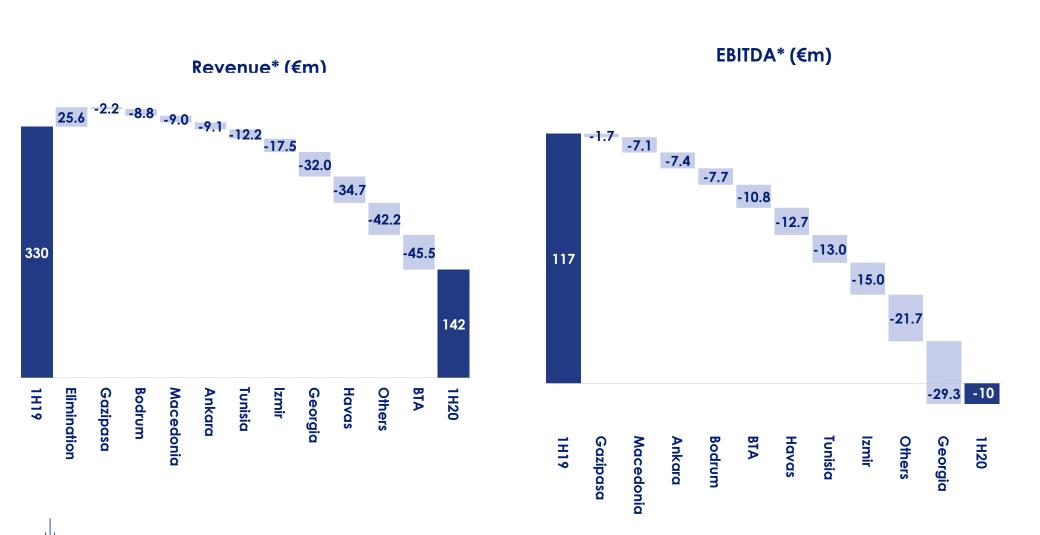
YOY COMPARISON

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1H20

SELECTED FINANCIALS BY ASSETS AND EMPLOYEE #S (1H20)

(€m)	Revenue	EBITDA	EBITDA Margin (%)	Net Debt ^(*)
Airports	50.2	0.4	1%	985
Istanbul				167
Ankara	11.4	1.5	13%	70
Ege (İzmir)	13.5	3.9	29%	219
Gazipasa	0.4	-0.8	nm	24
Tunisia	2.7	-9.0	nm	356
Georgia	14.2	7.3	51%	-16
N. Macedonia	6.4	-0.7	nm	27
Bodrum	1.6	-1.7	nm	137
Services	109.4	-10.0	nm	-96
Havas	36.2	5.1	14%	159
BTA	24.4	-7.7	nm	46
Others	48.8	-7.5	nm	-301
Total	159.6	-9.6	nm	889
Elimination	-17.7	0.0		0
Consolidated	141.9	-9.6	nm	889

Istanbul	56	33
Ankara	955	941
Ege (İzmir)	965	934
Tunisia	819	727
Gazipasa	69	72
Georgia	1,051	918
N. Macedonia	773	800
Havas	5,383	4,437
BTA	3,185	2,771
Holding	115	117
OS	1,077	903
Technologies	337	307
Security	1,573	1,548
Latvia	5	5
Bodrum	114	79
Academy	-	-
TOTAL	16,477	14,592

1H19

Number of Employees (eop)

^{(*) €50}m of euro denominated 1 year Turkish Government Eurobond purchased in 2Q20 is <u>not</u> classified as cashlike according to Groupe ADP definition. If the bond were classified as cashlike, Consolidated Net Debt would become €839m.



SELECTED FINANCIALS BY ASSETS

Revenue (€m)	1H19	1H20	Chg	Chg(%)
Airports	141.0	50.2	-90.8	-64%
Ankara	20.5	11.4	-9.1	-44%
Ege (İzmir)	31.0	13.5	-17.5	-57%
Gazipasa	2.5	0.4	-2.2	-85%
Tunisia	14.8	2.7	-12.2	-82%
Georgia	46.2	14.2	-32.0	-69%
N. Macedonia	15.4	6.4	-9.0	-58%
Bodrum	10.4	1.6	-8.8	-85%
Services	231.8	109.4	-122.4	-53%
Havas	70.8	36.2	-34.7	-49%
BTA	70.0	24.4	-45.5	-65%
Others*	91.0	48.8	-42.2	-46%
Total	372.8	159.6	-213.2	-57%
Elimination	-33.3	-17.7	15.6	-47%
Consolidated	339.5	141.9	-197.6	-58%

EBITDA (€m)	1H19	1H20	Chg	Chg(%)
Airports	81.5	0.4	-81.1	-99%
Ankara	8.9	1.5	-7.4	-83%
Ege (İzmir)	18.9	3.9	-15.0	-79%
Gazipasa	0.9	-0.8	-1.7	nm
Tunisia	4.0	-9.0	-13.0	nm
Georgia	36.6	7.3	-29.3	-80%
N. Macedonia	6.4	-0.7	-7.1	nm
Bodrum	6.0	-1.7	-7.7	nm
Services	35.1	-10.0	-45.2	nm
Havas	17.8	5.1	-12.7	-71%
BTA	3.1	-7.7	-10.8	nm
Others*	14.2	-7.5	-21.7	nm
Total	116.6	-9.6	-126.3	-nm
Elimination				
Consolidated	116.6	-9.6	-126.3	nm





SELECTED FINANCIALS BY ASSETS (IFRIC 12 ADJUSTED) AND EMPLOYEE #S (FY19)

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Airp	orts		
A memb	per of Gro	oupe ADP	

(€m)	Revenue	EBITDA	EBITDA Margin (%)	Net Debt
Airports	344.7	223.7	65%	743
Istanbul				-40
Ankara	56.6	30.3	54%	81
Ege (İzmir)	76.4	49.7	65%	191
Gazipasa	7.5	3.6	48%	22
Tunisia	42.1	27.9	66%	346
Georgia	92.5	72.7	79%	-16
N. Macedonia	35.3	15.8	45%	27
Bodrum	34.3	23.7	69%	133
Services	494.3	104.9	21%	70
Havas	170.2	60.0	35%	156
BTA	137.8	-0.3	0%	36
Others*	186.3	45.2	24%	-121
Total	839.0	328.6	39%	813
Elimination	-75.0	0.0		C
Consolidated	764.0	328.6	43%	813

Number of Employees (eop)	FY18	FY19
Istanbul	2,271	45
Ankara	945	966
Ege (İzmir)	940	973
Tunisia	749	732
Gazipasa	64	69
Georgia	936	941
N. Macedonia	708	788
Havas	4,433	4,604
BTA	3,319	3,006
Holding	116	122
OS	705	1,122
Technologies	316	333
Security	1,232	1,489
Latvia	7	5
Bodrum	78	80
Academy	1	_
TOTAL	16,820	15,275

^{*}Others EBITDA includes share of profit of equity accounted investees (equity-pick up)





SELECTED FINANCIALS BY ASSETS (IFRIC 12 ADJUSTED)

1	$ \mathbf{A} $	V			
Airports					
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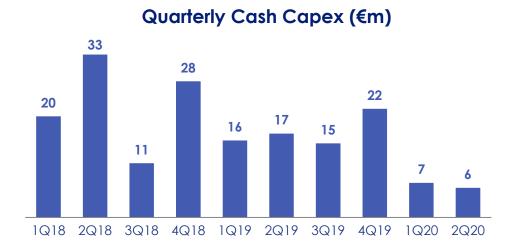
Revenue (€m)	FY18	FY19	Chg	Chg(%)
Airports	316.2	344.7	28.5	9%
Ankara	54.2	56.6	2.4	4%
Ege (İzmir)	69.4	76.4	7.0	10%
Gazipasa	7.1	7.5	0.4	6%
Tunisia	32.7	42.1	9.5	29%
Georgia	92.7	92.5	-0.2	0%
N. Macedonia	31.2	35.3	4.1	13%
Bodrum	29.0	34.3	5.3	18%
Services	475.9	494.3	18.4	4%
Havas	140.9	170.2	29.3	21%
BTA	162.9	137.8	-25.1	-15%
Others*	172.1	186.3	14.2	8%
Total	792.1	839.0	46.9	6%
Elimination	-82.3	-75.0	7.3	-9%
Consolidated	709.7	764.0	54.2	8%

EBITDA (€m)	FY18	FY19	Chg	Chg(%)
Airports	198.9	223.7	24.9	12%
Ankara	31.0	30.3	-0.7	-2%
Ege (İzmir)	46.2	49.7	3.5	8%
Gazipasa	4.0	3.6	-0.4	-10%
Tunisia	8.9	27.9	19.0	213%
Georgia	74.4	72.7	-1.7	-2%
N. Macedonia	14.3	15.8	1.5	10%
Bodrum	20.1	23.7	3.6	18%
Services	112.5	104.9	-7.6	-7%
Havas	63.3	60.0	-3.3	-5%
BTA	7.8	-0.3	-8.1	-104%
Others*	41.3	45.2	3.8	9%
Total	311.4	328.6	17.2	6%
Elimination	0.8	0.0	-0.8	-100%
Consolidated	312.1	328.6	16.5	5%





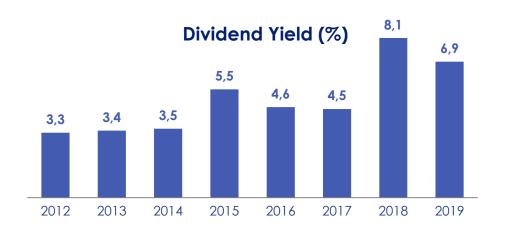




Cash Capex



- Capex mostly done by Havas, BTA and OS
- Capex excludes non-cash additions to rights of use assets for IFRS 16.
- All non-emergency capex put on hold since March 2020



Dividend History (€m) Net Income 373 ■ Dividends Paid -Payout Ratio 74% Discontinued **Activities** 255 50% 175 128 133 124 109 105 16% 39 53 2012 2013 2015 2018 2011 2014 2016 2017 2019



TAV Airports' dividend policy: to distribute 50% of consolidated IFRS net profit



DECENTRALIZED DEBT STRUCTURE - PRUDENTLY LEVERED

Net Debt (eop, €m)	June 2019	Mar 2020	June 2020
Airports	804.4	975.7	985.5
İstanbul	-32.5	165.8	167.3
Ankara	90.6	73.4	70.4
Ege (İzmir)	215.9	218.4	219.3
Gazipasa	28.3	22.8	23.5
Tunisia	354.7	350.5	356.5
Georgia	-19.3	-16.1	-15.7
N. Macedonia	34.7	26.4	26.8
Bodrum	132.1	134.6	137.4
Services	120.2	-184.9	-96.4
HAVAS	158.8	162.4	158.8
BTA	23.9	43.2	45.6
Holding (solo)	-81.5	-398.2	-312.8(*)
Others	19.1	7.7	11.9
Total	924.7	790.8	889.0(*)

(*) €50m of euro denominated 1 year Turkish Government Eurobond purchased in 2Q20 is <u>not</u> classified as cashlike according to Groupe ADP definition. If the bond were classified as cashlike, Holding would be €363m Net Cash and Consolidated Net Debt would become €839m.

To harmonize with Groupe ADP reporting practices, Bank Overdrafts and Financial Loans provided to Related Parties (TAV JVs) have been included in the definition of Net Debt. Past periods have been restated to reflect the new definition

Groupe ADP Definition of Net Debt = +Current&Non-Current Borrowings +Shareholder Loan & Accrued Interest +Bank Overdrafts -Cash -Restricted Bank Balances -Financial Loans provided to Related Parties (TAV JVs)

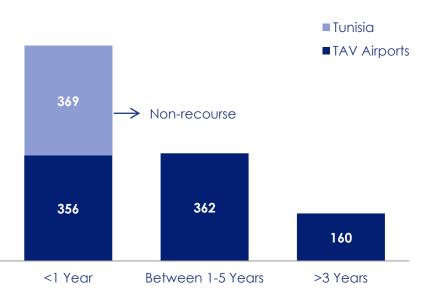
Financial Loans provided to Related Parties (TAV JVs) can be found in IFRS
Footnote 20 under Other Related Party Transactions at lines Current
loan to related parties & Non-current loan to related parties. Bank
GROUPE AD Overdrafts can be found on the Liabilities Page of the IFRS Report

Door to Door Maturity	5.6 Years
Average Maturity	3.4 Years
Average € Cost of Debt (Hedged*)	3.9 %
Net Debt ^(*) / 2019 FY EBITDA	2.4

* 72% of all loans have fixed rates

as of June 30, 2020

Gross Debt Maturity Profile^(**) (€m)



^{**} Due to the trilateral negotiations in Tunisia, all financial debt has been reclassified to short term borrowings. Details can be found in IFRS financials Note on Loans and Borrowings

Does not include Shareholder Loan from Groupe ADP



2020 GUIDANCE IS NO LONGER VALID DUE TO COVID-19 RELATED FLIGHT RESTRICTIONS

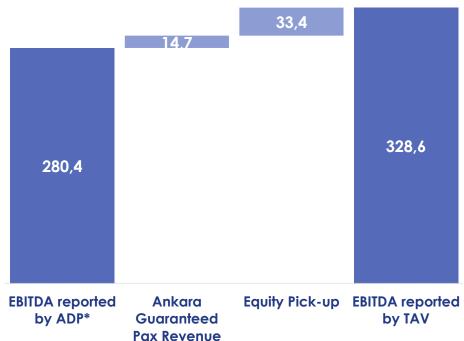
Starting with 2020, we will discontinue reporting adjusted EBITDA.

The basis for 2020 EBITDA guidance is EBITDA reported by Groupe ADP which is before equity pick-up and does not include Ankara Guaranteed Pax Revenue.

	2019	2020
Total Pax (m)	89.1	3/5% growth
Int Pax(m)	55.4	4/6% growth
EBITDA reported by Groupe ADP (*) (€r)	280.4	9/11% growth
Capex((m)	69.5	70/75

Note: 2020 targets are subject to our fx and passenger assumptions. 2019 passengers do not include Istanbul Ataturk.

2019FY EBITDA Reconciliation



*before Groupe ADP consolidation effects



^{*}before Groupe ADP consolidation effects



2019 GUIDANCE AND REALIZATION

Subject to our traffic and FX assumptions, excluding passenger and EBITDA generated from Istanbul Ataturk Airport operations in 2019, our company's targets for 2019 are as follows:

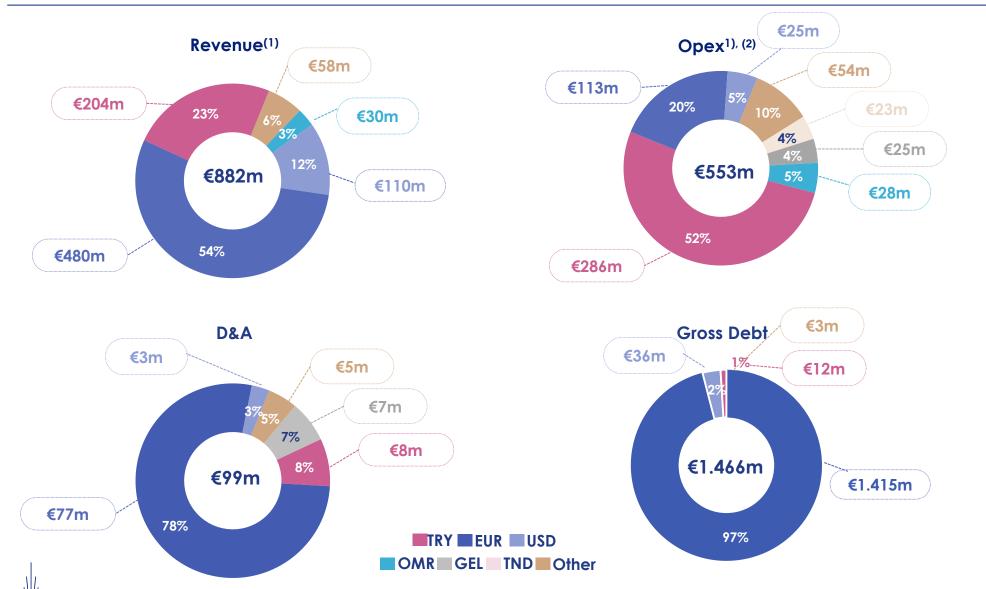
	Guidance	Realization	Remarks
Total TAV Airports Pax (excluding Istanbul Ataturk Airport)	90 to 94 million	89 million	1% below guidance due to softer than expected domestic market and to Russian flight ban to Georgia
EBITDA (excluding Istanbul Ataturk Airport)	38 to 42 % lower	43% lower	1% below guidance mostly due to Russian flight ban to Georgia
Capex	between €70m to €80m	€69.5 m	better than guidance





FX EXPOSURE OF OPERATIONS (FY19)

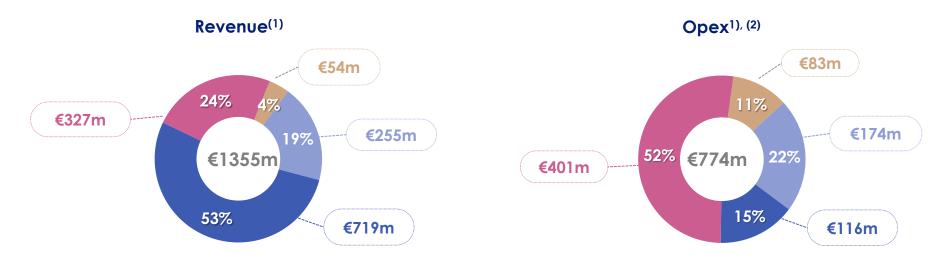
GROUPE ADP





FX EXPOSURE OF OPERATIONS (FY18)











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Sensitivity Analysis

The Group's principal currency risk relates to changes in the value of the Euro relative to TRL and USD. The Group manages its exposure to foreign currency risk by entering into derivative contracts and, where possible, seeks to incur expenses with respect to each contract in the currency in which the contract is denominated and attempt to maintain its cash and cash equivalents in currencies consistent with its obligations.

The basis for the sensitivity analysis to measure foreign exchange risk is an aggregate corporate-level currency exposure. The aggregate foreign exchange exposure is composed of all assets and liabilities denominated in foreign currencies, both short-term and long-term purchase contracts.

A 10 percent strengthening / (weakening) of EUR against the following currencies at 31 December 2019 and 30 June 2020 would have increased / (decreased) equity and profit or loss by the amounts shown below. This analysis assumes that all other variables, in particular interest rates, remain constant.

Hedging

Subsidiaries, TAV Ege, TAV Macedonia, TAV İşletme, TAV İşletme America and TAV Milas Bodrum enter into swap transactions in order to diminish exposure interest rate risk to manage exposure to the floating interest rates relating to loans used.

Interest payments of 99%, 99%, 100%, 100% and 99% of floating bank loans for TAV Ege, TAV Macedonia, TAV İşletme, TAV İşletme America and TAV Milas Bodrum respectively are fixed with interest rate swaps.

Changes in the fair value of the derivative hedging instrument designated as a cash flow hedge are recognized directly in equity to the extent that the hedge is highly effective. To the extent that the hedge is ineffective, changes in fair value of the ineffective are recognized in profit or loss.

	Equity		Profit or loss	
('000)	Strengthening of EUR	Weakening of EUR	Strengthening of EUR	Weakening of EUR
30 June 2020				
USD			(14,402)	14,402
TRY			(958)	958
Other			(823)	823
Total			(16,183)	16,183
31 December	2019		•	
USD			(15,260)	15,260
TRY			(2,097)	2,097
Other			(2,084)	2,084
Total			(19,441)	19,441





		Average	Total
Date	Number of Shares	Price Paid (TL)	Amount Paid (mTL)
13.03.2020	424,530	17.09	7.3
16.03.2020	427,000	16.41	7.0
17.03.2020	180,686	15.39	2.8
19.03.2020	54,115	14.99	0.8
20.03.2020	156,000	15.21	2.4
30.03.2020	125,000	15.63	2.0
02.04.2020	115,000	16.26	1.9
12.05.2020	120,000	16.89	2.0
13.05.2020	60,000	17.29	1.0
Total	1,662,331	16.31	27.1

A total of 1.7m shares were bought back by TAV Airports between March 13 and May 15, 2020 at an average priçe of TL 16.3 per share for a total sum of TL 27.1m (€3.6m).



60

40

20

0

47,5

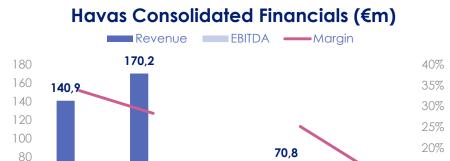
2018

48,1

2019



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15%

10%

5%

0%

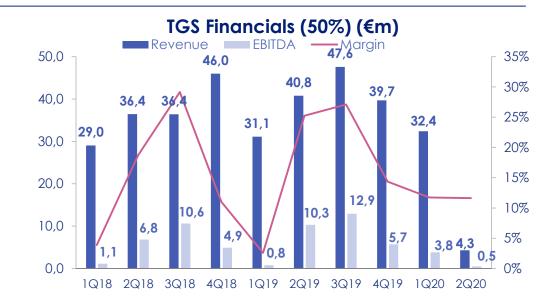
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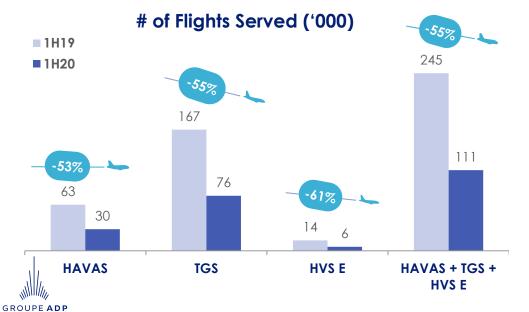
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1H20

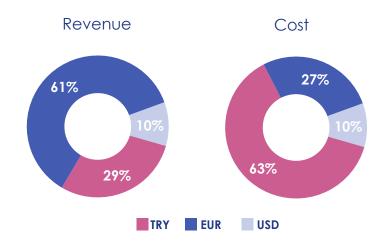
17,8

1H19





Havas Solo FX Exposure FY 2019





- ◆ SPP positively affected from price increases in Turkish local market after 3Q19
- ◆ Istanbul operations discontinued on April 6, 2019 and IGA Luxury stores and Bazaar operations started.
- Effect of Covid-19 related travel restrictions in 2Q20.

ATU Financials (€m)

Revenue **EBITDA** -Margin 14% 120 15% 13% 12% 11%12% 11% 100 10% 80 5% 60 85,8 86,0 88,2 97,3 8 93,086,5 0% 20 1Q18 4Q18 1019

TAV Duty Free Spend per Pax (without Ataturk) (€)



(*) Due to travel restrictions, the spend in 2Q20 was €0.1m so the SPP is not significant at TAV scale

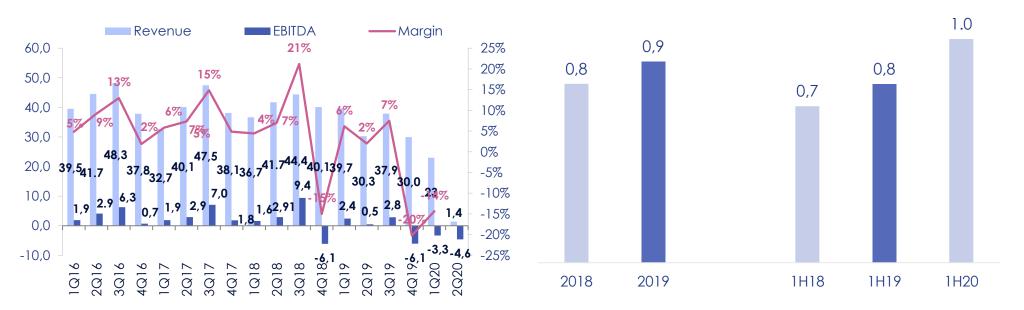




- Predominantly TRY based revenue and opex
- Croatia added in 4Q17, Muscat added end of March 2018
- Personnel expenses increased significantly in 4Q18 due to employee termination benefits causing sharp decline in EBITDA margin
- ◆ BTA IDO 100% owned since 1H19
- BTA Orly operations that started in 2Q19 affected by runway renovation in Orly and Aigle Azur's cease of operations
- Effect of Covid-19 related travel restrictions in 2Q20

BTA Financials (€m)

TAV F&B Spend per Pax (without Ataturk) (€)







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Introduction to IFRIC 12

- IFRIC 12- is an accounting application treating BOT assets with special provisions for guaranteed income. Ankara Esenboga Airport and Izmir Adnan Menderes Airport International Terminal, with their guaranteed passenger fee structures, fall under the scope.
- The capex we incur on our BOT assets, is routinely booked as "airport operation right" in the balance sheet. However when there are guaranteed passenger fees in question, these fees are discounted to their NPV and subtracted from the "airport operation right" of the BOT in question. The remaining capex amount gets booked as "airport operation right" and the NPV of guaranteed passenger fees gets booked as "trade receivables."
- When the guaranteed passenger fees become earned during the course of operations, these are credited from the balance sheet and the difference between discounted (NPV of) guaranteed passenger fees and the actual fees as they are earned are booked as finance income.
- Due to the application of IFRIC 12, guaranteed passenger fees stop being P&L items and get treated as Balance Sheet/Cash Flow items, while at the same time, part of these fees gets shown as finance income.
- On the other hand the capex incurred during the construction phase is immediately transferred to P&L with an offsetting construction income assigned to it. This income may or may not carry a mark-up on it.

IFRIC 12 booking model

	IFRIC 12 booking model					
	Debit	Credit				
1. [Ouring Construction					
BS		Debt				
BS		Cash				
BS	Construction in progress					
PL	Construction Expense	Construction Income				
2. 0	Completion of Construction					
BS		Construction in progress				
BS	(NPV of) Passenger Revenue Receivable (Trade Receivables)					
BS	Airport Operation Right *					
3. 0	Operations During Year					
PL		Aviation Income for the Current Year **				
BS	Cash **					
4. \	ear Close					
PL	Aviation Income for the Current Year ***					
PL		Was: Finance Income Is: Other operating revenue (Difference between discounted receivables and the actual receivables)				
BS		Passenger Revenue Receivable****				
PL	Amortisation of Airport Operation Right					

* AOR = Construction in progress-(NPV of Passenger Revenue Receivable

*** IFRS (IFRIC 12 application)

Accumulated Amortisation of Airport

Operation Right

**** Discounted guaranteed passenger revenue for that period

	Guaranteed Pax Structure	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
	International Departing Pax (m)	0.8	0.8	0.9	0.9	1.0	1.0	1.1	1.1	1.2	1.2	1.3	1.3	1.4	1.5	1.6	0.6
_	Guaranteed Pax Income (€m)	11.8	12.4	13.0	13.7	14.4	15.1	15.8	16.6	17.5	18.3	19.2	20.2	21.2	22.3	23.4	9.6
g	Domestic Departing Pax (m)	0.6	0.7	0.7	0.7	0.8	0.8	0.8	0.9	0.9	1.0	1.0	1.1	1.1	1.2	1.2	0.5
ž	Guaranteed Pax Income (€m)	1.9	2.0	2.1	2.2	2.3	2.4	2.5	2.7	2.8	2.9	3.1	3.2	3.4	3.6	3.7	1.5
_	Total Guaranteed Pax Income (€m)	13.7	14.4	15.1	15.9	16.7	17.5	18.4	19.3	20.2	21.3	22.3	23.4	24.6	25.8	27.1	11.1
	Discount Income (€m)									11.80	10.96	9.93	8.69	7.21	5.47	3.43	0.43
⁻	International Departing Pax (m)	1.1	1.1	1.1	1.2	1.2	1.2	1.3									
,ZI	Guaranteed Pax Income (€m)	15.9	16.4	16.9	17.4	17.9	18.4	19.0									
Toto	I Guaranteed Pax Income (€m)	29.6	30.8	32.0	33.3	34.6	35.9	37.4	19.3	20.2	21.3	22.3	23.4	24.6	25.8	27.1	11.1

BS





QUARTERLY REVENUE & EBITDA BY ASSETS

m€	1Q19	1Q20	2Q19	2Q20
Airports	55.8	43.8	85.2	6.4
Ankara	10.6	8.8	10.0	2.6
Izmir	13.0	12.0	18.0	1.5
Gazipasa	0.4	0.3	2.2	0.0
Tunisia	3.2	2.5	11.7	0.2
Georgia	20.5	13.0	25.8	1.3
N. Macedonia	6.9	6.0	8.5	0.5
Milas Bodrum	1.3	1.2	9.1	0.4
Services	113.3	86.7	118.5	22.7
Havas	27.1	27.9	43.7	8.3
BTA	39.7	23.0	30.3	1.4
Other	46.5	35.8	44.5	13.0
Total	169.1	130.5	203.6	29.1
Eliminations	-18.2	-12.0	-15.1	-5.6
Consolidated Revenue	150.9	118.5	188.6	23.5
Airports	26.9	14.6	54.6	-14.2
Ankara	4.7	2.9	4.2	-1.4
Izmir	7.2	5.8	11.7	-1.9
Gazipasa	-0.5	-0.5	1.3	-0.3
Tunisia	-1.8	-2.4	5.7	-6.7
Georgia	15.6	8.4	21.0	-1.2
N. Macedonia	2.2	0.9	4.2	-1.6
Milas Bodrum	-0.4	-0.7	6.4	-1.0
Services	10.2	1.6	24.9	-11.6
Havas	0.8	5.7	17.0	-0.6
BTA	2.3	-3.3	0.8	-4.3
Others	7.1	-0.8	7.1	-6.7
Total	37.1	16.1	79.5	-25.8
Eliminations	0.0	0.0	0.0	0.0
EBITDA	37.2	16.1	79.4	-25.8
W.	07.2	10.1		

GROUPE ADP



QUARTERLY P&L

	7 7	V	
lirp	orts		
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m€	1Q19	1Q20	2Q19	2Q20
Aviation income	30.6	22.0	48.8	2.3
Ground handling income	28.7	28.5	50.7	8.5
Commission from sales of duty free goods	5.0	4.8	11.4	0.3
Catering services income	26.1	19.5	25.5	1.0
Income from car parking operations	4.5	3.8	4.6	0.3
Area allocation sublease and advertising	12.8	7.8	9.0	1.1
Bus services income	3.0	2.5	2.9	0.3
lounge services and royalty card	18.7	13.4	16.4	0.2
Software Sales	5.9	5.4	8.9	3.7
Other operating revenue	15.7	10.7	10.4	5.8
Total Revenue	150.9	118.5	188.6	23.5
Construction revenue	-	-	-	-
Construction expenditure	_	_	-	-
Cost of catering inventory sold	-9.0	-6.2	-8.1	-0.6
Cost of services rendered	-16.0	-15.7	-21.7	-3.3
Personnel expenses	-55.3	-50.7	-48.4	-19.8
Concession rent expenses	-0.9	-0.2	-1.7	0.0
Other operating expenses	-32.6	-30.7	-28.9	-25.6
Other operating income	0.0	1.1	-0.2	0.1
EBITDA	37.2	16.1	79.4	-25.8
D&A and impairment expense	-17.8	-16.3	-27.0	-8.9
Equity Pick-up	-10.6	-19.6	15.3	-25.8
EBIT	8.7	-19.8	67.8	-60.4
Net Interest Expense	-12.2	-11.4	-15.7	-13.6
Discount Expense	-7.8	-7.7	-8.2	-9.1
FX Gain/Loss	0.4	0.5	1.6	-8.7
Other Finance Expense	-1.9	-2.1	-2.1	-1.C
Net Finance Expense	-21.5	-20.7	-24.5	-32.4
Profit Before Tax	-12.8	-40.4	43.3	-92.8
Tax (expense) / benefit	-8.7	-5.8	-5.6	-7.3
Continuing Operations	-21.5	-46.2	37.7	-100.1
Discontinued Operations	44.4	-8.3	2.2	5.1
Profit / (loss) for the period	22.9	-54.5	39.9	-95.0
Minority	1.1	-1.5	-2.5	0.9
Profit / (loss) for the period after Minority	23.9	-56.1	37.4	-94.1



EQUITY ACCOUNTED INVESTEES – IFRS 11

		FY17	1Q18	2Q18	3Q18	4Q18	FY18	1H19	2Q19	3Q19	4Q19	FY19	1Q20	2Q20
	Revenue	130.2	12,0	43,4	77.1	29.5	161.9	12.1	55.5	89.0	38.2	194.8	10.6	2.0
	Adj. EBITDAR ²	111.3	4.3	41.1	69.7	23.5	138.7	6.5	48.4	80.7	29.8	165.5	5.6	-3.0
	Adj. EBITDA ²	52.8	-10.9	25.8	55.2	8.9	79.0	-7.3	34.6	66.8	15.8	109.9	-7.6	-16.2
Antalya(50%) ¹	Net Profit	20.0	-12.4	16.8	34.1	6.9	45.4	-12.6	28.4	49.9	9.5	75.1	-12.7	-12.9
	Net Debt	-21.2	29.9	54.0	34.5	-7.8	-7.8	78.6	65.8	25.4	10.5	10.5	59.8	62.2
	PPAA ³			-8.5	-19.3	-9.0	-36.8	2.2	-14.3	-25.9	-5.4	-43.5	2.7	7.8
	Net Profit+PPAA4			8.5	14.8	-2.1	21.2	-10.5	14.1	24.0	4.1	31.6	-10.0	-5.1
		FY17	1Q18	2Q18	3Q18	4Q18	FY18	1H19	2Q19	3Q19	4Q19	FY19	1Q20	2Q20
	Revenue	342.1	76.0	88.2	97.3	80.6	342.0	69.1	43.9	48.0	37.1	198.1	23.5	0.9
ATII (97 EO)	EBITDA*	28.7	6.9	10.1	11.6	7.0	35.6	7.7	4.0	6.5	0.2	18.4	-1.4	-2.2
ATU (%50)	Net Profit	20.5	5.0	7.5	7.5	2.1	22.1	3.3	2.7	4.5	-2.2	9.3	-3.9	-4.9
	Net Debt	-4.6	-9.3	-5.4	-15.1	-18.9	-18.9	-19.0	4.1	-1.6	8.1	8.1	11.7	15.2
		FY17	1Q18	2Q18	3Q18	4Q18	FY18	1H19	2Q19	3Q19	4Q19	FY19	1Q20	2Q20
	Revenue	126.7	29.0	36.4	36.4	46.0	147.8	31.1	40.8	47.6	39.7	159.2	32.4	4.2
TCS (E097)	EBITDA	15.6	1.1	6.8	10.6	4.9	23.4	0.8	10.3	12.9	5.7	29.6	3.8	0.5
TGS (50%)	Net Profit	9.4	0.3	5.2	9.9	0.4	15.8	-1.5	4.1	8.2	1.1	11.9	0.3	-4.4
	Net Debt	-11.4	0.0	0.0	0.0	-3.7	-3.7	-0.3	8.7	-1.7	8.2	8.2	-3.2	13.8
(50% with 2Q	19 33% before)	FY17	1Q18	2Q18	3Q18	4Q18	FY18	1H19	2Q19	3Q19	4Q19	FY19	1Q20	2Q20
	Revenue	70.2	16.8	17.3	23.1	13.9	71.2	17.9	36.2	35.9	24.3	114.3	25.2	0.6
TIBAH	EBITDA	15.1	4.2	3.9	6.0	2.3	16.4	4.1	8.4	10.0	3.9	26.4	5.5	-2.7
(Medinah)	Net Profit	-11.6	-1.6	-1.8	-0.6	-4.5	-8.5	-1.2	-4.8	-1.4	-8.2	-15.6	-4.9	-9.0
	Net Debt	283.0	274.9	294.4	284.2	299.9	299.9	302.9	445.6	457.9	454.6	454.6	461.5	453.2

*50% after 2Q19

³ TAV Airports' Purchase Price Allocation (PPA) Amortization for Antalya Airport. Purchase Price Allocation for TAV Antalya was changed in 4Q18 to include no goodwill 4 TAV Antalya's net contribution to TAV Airports EBITDA since share purchase in May 2018.



¹ TAV Airports' 49% stake in TAV Antalya entitles it to equal governance and 50% of dividends.

² Adjusted EBITDAR defined as IFRS EBITDA (which is before concession rent amortization.) Adjusted EBITDA defined as IFRS EBITDA after concession rent amortization



IFRS INCOME STATEMENT

INCOME STATEMENT (€m)	1H19	1H20
Construction revenue	0.0	0.0
Operating Revenue	339.5	141.9
Aviation income	79.4	24.3
Ground handling income	79.4	36.9
Commission from sales of duty free goods	16.4	5.2
Catering services income	51.6	20.5
Other operating revenue	112.8	55.1
Construction expenditure	0.0	0.0
Operating expenses	-267.5	-178.0
Cost of catering inventory sold	-17.1	-6.8
Cost of services rendered	-37.7	-19.0
Personnel expenses	-103.7	-70.4
Concession rent expenses	-2.6	-0.3
Depreciation and amortization expense	-44.8	-25.2
Other operating expenses	-61.6	-56.3
Other operating income	-0.2	1.2
Equity Pick-up	4.7	-45.4
Operating profit	76.5	-80.2
Finance income	7.9	10.1
Finance expenses	-53.9	-63.1
Profit before income tax	30.6	-133.2
Income tax expense	-14.3	-13.1
Profit from continuing operations	16.2	-146.3
Profit from discontinued operations	46.5	-3.2
Net Profit	62.7	-149.5
Minority	-1.5	-0.6
Net Profit After Minority	61.3	-150.2





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BALANCE SHEET

ASSETS (€m)	FY19	1H20
Property and equipment	205.7	191.6
Intangible assets	13.6	12.7
Airport operation right	1581.9	1571.7
Right of use assets	58.6	59.7
Equity-accounted investees	393.4	351.7
Goodwill	137.7	137.6
Trade receivables	49.7	41.0
Non-current due from related parties	1.9	2.5
Other non-current assets	295.6	103.4
Deferred tax assets	26.6	20.5
Total non-current assets	2764.7	2492.2
Inventories	8.9	8.9
Financial assets	0.0	50.0
Trade receivables	116.2	91.3
Due from related parties	26.9	27.3
Other receivables and current assets	273.2	270.9
Cash and cash equivalents	583.8	675.7
Restricted bank balances	69.0	23.6
Total current assets	1078.1	1147.7
TOTAL ASSETS	3842.8	3639.9

EQUITY AND LIABILITIES (€m)	FY19	1H20
Share capital	162.4	162.4
Share premium	220.3	220.3
Legal reserves	122.0	122.0
Other reserves	-29.6	-29.6
Treasury reserves	0.0	-3.6
Purchase of shares of entities under common control	40.1	40.1
Cash flow hedge reserve	-59.2	-69.9
Translation reserves	-37.4	-51.0
Retained earnings	900.8	676.4
Total equity attributable to equity holders of the Company	1319.3	1067.0
Non-controlling interests	-9.7	10.9
Total Equity	1309.6	1077.9
Loans and borrowings	633.4	578.2
Reserve for employee severance indemnity	18.7	14.6
Due to related parties	305.9	301.4
Derivative financial instruments	36.6	38.6
Deferred income	17.0	16.4
Other payables	599.7	603.6
Deferred tax liabilities	20.7	22.1
Total non-current liabilities	1631.9	1574.8
Bank overdraft	1.4	0.1
Loans and borrowings	526.8	729.5
Trade payables	55.5	45.9
Due to related parties	1.0	0.6
Current tax liabilities	98.6	7.2
Other payables	198.0	188.4
Provisions	5.5	3.4
Deferred income	14.4	12.1
Total current liabilities	901.3	987.2
Total Liabilities	2533.2	2562.0
TOTAL EQUITY AND LIABILITIES	3842.8	3639.9





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CASH FLOW STATEMENT

CASH FLOWS FROM OPERATING ACTIVITIES	1H19	1H20
Profit for the period		
(Loss) / Profit from continuing operations	16.2	-146.3
(Loss) / Profit from discontinued operations	46.5	-3.2
Amortisation of airport operation right	27.3	7.5
Depreciation of property and equipment	72.9	16.4
Amortisation of intangible assets	1.3	1.2
Concession and rent expenses	48.0	0.3
Other income accruals	-55.0	
Provision for employee severance indemnity	1.8	1.9
Provision for doubtful receivables	0.5	6.8
Discount on receivables and payables, net	-0.1	-0.9
Gain on sale of property and equipment		-0.9
Provision (released) / set for unused vacation	0.3	-1.2
Interest income	-8.9	-6.0
Interest expense on financial liabilities	35.1	30.3
Tax expense	30.4	14.8
Discount on concession receivable and payable	11.3	13.0
Equity-accounted investees, net of tax	-4.7	45.4
Unrealised foreign exchange differences on	-39.0	0.4
statement of financial position items		0.4
Cash flows from operating activities	183.9	-20.6
Change in current trade receivables	0.1	17.7
Change in non-current trade receivables	12.2	8.8
Change in inventories	0.3	-0.4
Change in due from related parties	5.5	2.5
Change in other receivables and assets	-101.5	193.5
Change in trade payables	4.6	-5.7
Change in due to related parties	0.3	0.4
Change in other payables and provisions	-25.4	-48.0
Cash provided from operations	80.1	148.2
Income taxes paid	-16.0	-98.2
Retirement benefits paid	-16.4	-0.6
Net cash provided from operating activities	47.6	49.4

CASH FLOWS FROM INVESTING ACTIVITIES	1H19	1H20
Proceeds from sale of property, equipment	2.7	0.7
and intangible assets	2.7	0.7
Acquisition of property and equipment	-31.8	-11.5
Additions to airport operation right		-1.0
Acquisition of intangible assets	-0.9	-0.3
Purchase of treasury bonds		-50.0
Change in due from related parties	-9.0	4.8
Change in due to related parties	-21.6	
Dividends from equity-accounted investees	86.6	0.9
Acquisition of subsidiary, net-off cash acquired	-2.1	
Net cash provided from/(used in) investing		
activities		
CASH FLOWS FROM FINANCING ACTIVITIES		
Proceeds from borrowings	0.0	0.0
Repayment of borrowings	8.3	231.4
Dividends paid	-31.5	-76.2
Interest received	-126.4	-57.4
Interest paid	5.4	2.1
Change in due to related parties	-19.3	-22.9
Purchase of treasury shares	-9.1	-8.7
Change in restricted bank balances		-3.6
Change in lease liabilities	15.0	45.5
Net cash provided from/(used in) in financing		
activities	-159.7	100.2
NET INCREASE (DECREASE) IN CASH AND CASH	-88.1	93.2
EQUIVALENTS	-00.1	73.2
CASH AND CASH EQUIVALENTS AT 1 JANUARY	552.2	582.4
CASH AND CASH EQUIVALENTS AT 30 JUNE	464.0	675.6





CONCESSION OVERVIEW

Airport	Type/Expire	TAV Stake	Scope	2019 Pax (mppa)	fee/pax Int'l	fee/pax Dom.	Security fee/pax int'l ⁽⁷⁾	Volume Guarantee	Yearly Lease/ Concession Fee Paid
Ankara Esenboga	BOT (May 2023)	100%	Terminal	13.7	€15 €2.5 (Transfer)	€3	€1.5	0.6m Dom., 0.75m Int'l for 2007+5% p.a	-
Izmir A.Menderes (Ege)	Concession (December 2032)	100%	Terminal	12.4	€15 €2.5 (Transfer)	€3	€0.75	No	€29m+VAT ⁽¹⁾
Gazipasa Alanya	Lease (May 2034)	100%	Airport	1.1	€12	TL10	€1.0	No	\$50,000+VAT+65% of net profit
Milas Bodrum	Concession (December 2035)	100%	Terminal	4.3	€15	€3	€0.75	No	€143.4m upfront+ €28.7m+VAT (2)
Antalya	Concession (December 2024)	50%(6)	Terminal	35.7	€15 €2.5 (Transfer)	€3	€0.75	No	€100.5m + VAT
Tbilisi	BOT (February 2027)	80%	Airport	3.7	US\$24	US\$6	-	No	-
Batumi	BOT (August 2027)	76%	Airport	0.6	US\$12	US\$7	-	No	-
Monastir&Enfidha	BOT+Concession (May 2047)	100%	Airport	3.0	€13	€1	€0.8	No	11-26% of revenue from ⁽⁸⁾ 2010 to 2047
Skopje & Ohrid	BOT+Concession (March 2030)	100%	Airport	2.7	€11.5 in Skopje, €10.2 in Ohrid	-	€6.5 in Skopje, €6.5 in Ohrid	No	4% of the gross annual turnover
Medinah (TIBAH)	BTO+Concession (2037)	50%	Airport	8.4	SAR 91 ⁽⁴⁾	_	-	No	54.5% ⁽⁵⁾
Zagreb (MZLZ)	BOT+Concession (April 2042)	15%	Airport	3.4	€17 €4 (Transfer)	€7.5	€6.5	No	€2.0 - €11.5m fixed 0.5% (2016) - 61% (2042) variable
Istanbul Ataturk*	Lease (January 2021)	100%	Terminal	16.0	US\$15 €2.5 (Transfer)	€3	€1.5	No	\$140m + VAT

- 1) Accrual basis: Depreciation expense of €13.5m in 2015 to €32.4m in 2032 plus finance expense of €17.8m in 2015 to €0m in 2032
- 2) Accrual basis: Depreciation expense of €11.1m in 2016 to €38.0m in 2032 plus finance expense of €18.8m in 2016 to €0m in 2032
- 3) The percentage will be tapered towards 2% as passenger numbers increase.
- 4) SAR 91 from both departing and arriving international pax. Pax charge will be increase as per cumulative CPI in Saudi Arabia every three years,
- 5) Was reduced to 27.25 % for the first two years after construction of new terminal in Q2 2015

Istanbul Airport before the end of TAV Istanbul's lease period which ends on January 3, 2021.

- 6) TAV Airports' 49% stake in Antalya Airport entitles it to equal governance and 50% of dividends.
- 7) Security fee for int'l pax are collected in Turkish Airports starting from January 2019.
- 8) The concession fees have been restructured in November 2019 with this multiplier: (*35% if pax<4m, *75% if 4m<pax<5m, *125% if 5m<pax<7.5m, *150% if pax>7.5m)



TIMELINE



2018

Q1

TRY 406 million cash dividends paid

Signed SPA to purchase 49% of Antalya Airport with co-control and equal dividend rights from IC for EUR 360 million

Q2

Antalya Airport share transfer took place in May 2018

TGS contract renewed for 15 more years Guidance revision for 2018

Q3

Volatility in markets

Q4

TAV Airports Holding included in Turquality program

EUR 10million impairment of Milas Bodrum reversed

Employee termination benefits provisioned

Higher PPAA allocation for Antalya Airport due to change in accounting

2019

Q1

TRY 758 million cash dividends paid

BTA IDO stake increased to 100%

TAV OS acquired 70% of Spanish Lounge operator GIS

Q2

Commercial traffic of Istanbul Ataturk Airport transferred to Istanbul Airport

BTA Orly operations started

Stake in TIBAH (Medinah) increased to 50%

Q3

Russian flight ban to Georgia

Q4

€389m of pre-tax compensation income accrued due to early closure of Ataturk

Tunisian concession agreement with the authority restructured.

Shareholding in Tunisia increased to 100%

2020

Q1

TRY 392 million cash dividends paid

Covid-19 related travel restrictions

First installment of Istanbul compensation of EUR 193m collected in cash

Q2

Covid-19 related travel restrictions

Kazakhstan SPA signed

€3.6m of share buy-backs were executed



TAX REGIMES





Turkey

Corporate income tax rate of 22% for 2018-2019-2020 (20% previously) %. Advance tax returns are filed on a quarterly basis Losses can be carried forward for offsetting against future taxable income for up to 5 years



Georgia

Corporate income tax rate of 15%



Tunisia

Corporate income tax rate of 25%



North Macedonia

Corporate income tax rate of 10%



Latvia

Corporate income tax rate of 20% as of 2018 (15% previously)



Saudi Arabia

Corporate income tax rate of 20% for non-residents



Croatia

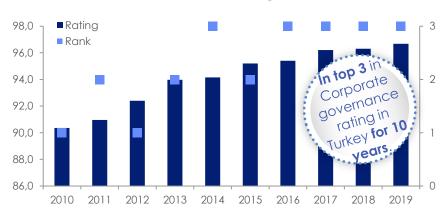
Corporate income tax rate of 18%



ESG & SHARE PERFORMANCE



Corporate Governance Rating and Rank in Turkey



Corporate Governance Rating	Weight	Grade
Shareholders	25%	95.79
Public Disclosure and Transparency	25%	98.65
Stakeholders	15%	98.82
Board of Directors	35%	94.98
Total	100%	96.67

The Corporate Governance rating of our Company has increased to 96.67 on 16.08.2019 from a rating of 96.25 which was announced on 17.08.2018, owing to our strong emphasis on developing good corporate governance practices.

ESG

- **▶ TAV Airports** was included in the BIST Sustainability Index on November 4, 2014.
- > CDP report available on CDP.net

Share Performance (July 21, 2020)



Share Price Performance	1M	3M	2019 TD
TRY	-12%	-14%	-37%
USD	-12%	-13%	-45%
Relative to BIST -100	-15%	-28%	-39%

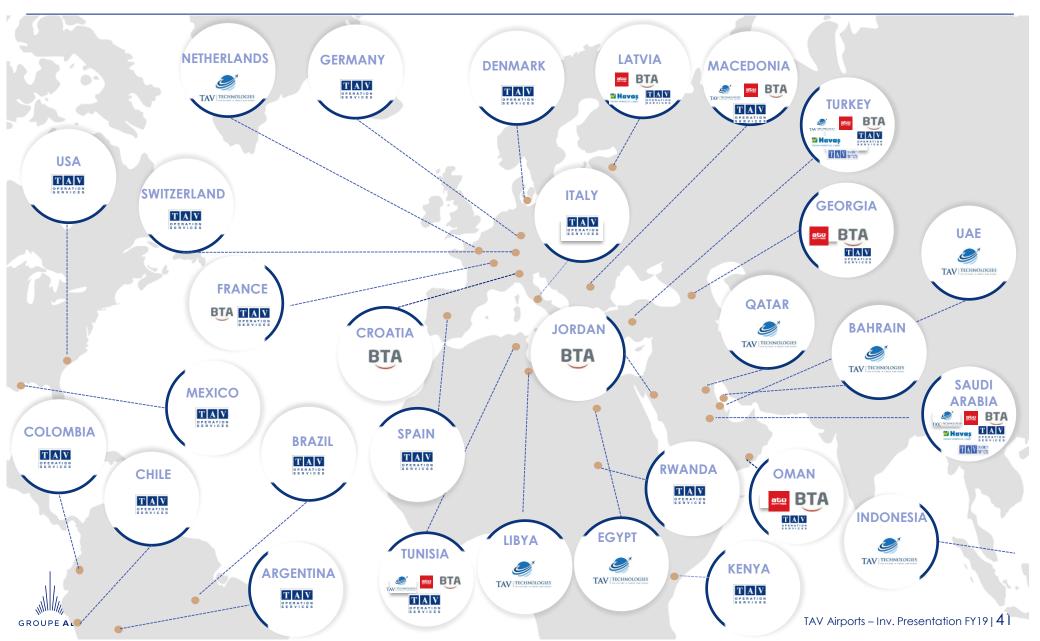


- Source: Central Registry Agency (MKK)
- ** last three months



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GLOBAL PRESENCE WITH SERVICE COMPANIES IN 30 COUNTRIES AND 100 AIRPORTS



MAJOR AIRPORTS IN TURKEY

GROUPE ADP



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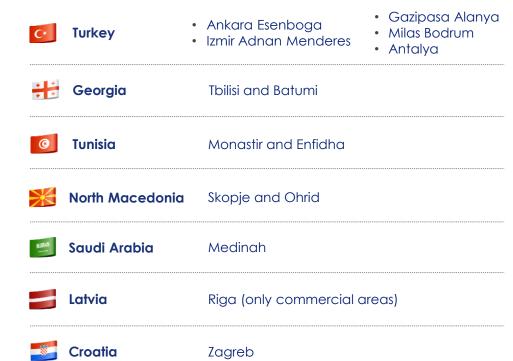
TAV Airports Holding Co.

Vadistanbul Bulvar, Ayazaga Mahallesi Cendere Caddesi

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About TAV Airports



TAV Airports through its affiliates and subsidiaries, in auxiliary airport services including duty free, food and beverage, ground handling services, IT, security and operation services. As part of these diversified services TAV Airports also operates the duty-free, food and beverage and other commercial areas at Riga Airport in Latvia. In 2019, the company provided services for 600 thousand flights and 89 million passengers. The Company's shares are listed in Borsa Istanbul since February 23, 2007, under the ticker code "TAVHL"







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Information in this presentation was prepared as of July 24, 2020.

