

## **TAV Airports Holding** 2007 Financial Results

### April 2008







### TAV Airports – Business Overview

- TAV Airports Operations
- TAV Airports Financial Overview
- Conclusion



Istanbul Atatürk Airport

### **TAV Airports Overview**





### **Ownership Structure**



Current Shareholder Structure	Founding shareholders
18,40% 12 2,35% 1 3,20%	<ol> <li>Tepe – Turkish integrated conglomerate focused on infrastructure and construction</li> <li>Akfen – holding company operating in the construction, tourism, foreign trade, insurance and natural gas sector</li> <li>Sera Yapi Endustrisi – family of Dr. Sani Sener, CEO of TAV Airports</li> </ol>
4,92% 9 2 15,71%	Other shareholders
0,84%- 4,32%- <b>5</b> <sup>(**)</sup> <b>4</b> <sup>(*)</sup> <b>3</b> ,15%	<ul> <li>4. Goldman Sachs (Dec 2006) *</li> <li>5. Meinl Airports International **</li> <li>6. Babcock &amp; Brown – infrastructure fund (Dec 2006)</li> </ul>
8,85% 14,40%	<ul> <li>7. Tricom Equities</li> <li>8. Global Investment House – a Kuwait based fund (Aug 2006)</li> </ul>
* 34,875,000 of the shares owned by Goldman Sachs that correspond to 14.4% of o and outstanding share capital have been provided by Tepe, Akfen Holding and Sera Goldman Sachs as collateral and the title of those shares have been transferred to G Sachs for this purpose. A pledge granted by Goldman Sachs in favour of Tepe, Akfer and Sera exists on those shares. As a result, the voting rights, right of receiving divid emption rights for participating in cash share capital increase in connection with those for acquiring gratis shares under any share capital increase) belong to Tepe, Akfer H and Sera. ** 3,017,688 shares (1.25% stake) held by Meinl Airports International ("MAI") is shor floating shares, hence MAI owns 10.1% of our share capital	9. IDB Infrastructure fund – Bahrain based private investment vehicle affiliated with the Islamic Development Bank (Apr 2006) 10. Kuwait Investment Authority 11. Old Mutual

### **Investment Highlights**



Clear Regulatory Framework and Earnings Visibility• Agreed regulatory framework providing hard currency fees • Long-term concessions (Istanbul: 2021, Ankara: 2023, Tbilisi: 2027, Tunisia: 2047) • Fixed cost base and minimal ongoing maintenance capex(4)Well Positioned for Growth• Deregulation of domestic market • Strategic shareholder base and internationally recognised JV partners • Well positioned to win domestic and international concessions	#1 Airport Terminal Operator in Turkey	<ul> <li>Buoyant Turkish economy (2001-2007 CAGR<sup>(1)</sup> = 6.8%)</li> <li>Strong passenger growth (2001-2007 CAGR<sup>(2)</sup> = 10.7%)</li> <li>Diversified portfolio with leading market position (45% market share<sup>(3)</sup>)</li> <li>Large catchment areas</li> </ul>
Well       Strategic shareholder base and internationally recognised JV partners         for       Well positioned to win domestic and international concessions	Regulatory Framework and Earnings	►Long-term concessions (Istanbul: 2021, Ankara: 2023, Tbilisi: 2027, Tunisia: 2047)
► Development of the service business (e.g. ATÜ, BTA, Havaş)	Positioned for	<ul> <li>Strategic shareholder base and internationally recognised JV partners</li> <li>Well positioned to win domestic and international concessions</li> </ul>

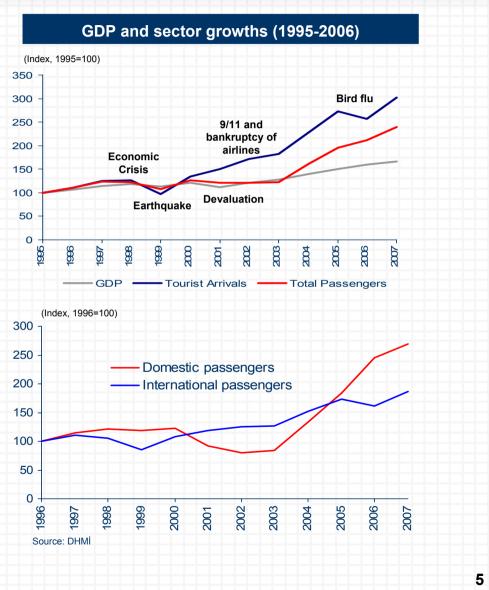
### **Turkey is a Fast Growing Market**



#### **Attractive Market Conditions**

- GDP growth 6.9%<sup>(1)</sup> over the last five years
- In 2007 foreign visitors amounted 23.3m<sup>(2)</sup> (tourism approx 5% of GDP)
- 2nd largest country in Europe (population: 71m)<sup>(1)</sup>
- Current passport holders represent only 11% of the Turkish population, while 50 million are under the age of 30 <sup>(3)</sup>
- Deregulation of domestic market
- Limited alternative transport infrastructure
- From 1991 to 2007, the annual Turkish passenger growth rate was 11.9% pa, despite events such as the wars in Iraq, earthquakes, terrorist attacks, economic crisis <sup>(4)</sup>

Notes: (1) TURKSTAT (2) Ministry of Culture and Tourism (3) TURKCELL Survey (4) DHMI



### **Earnings Visibility**



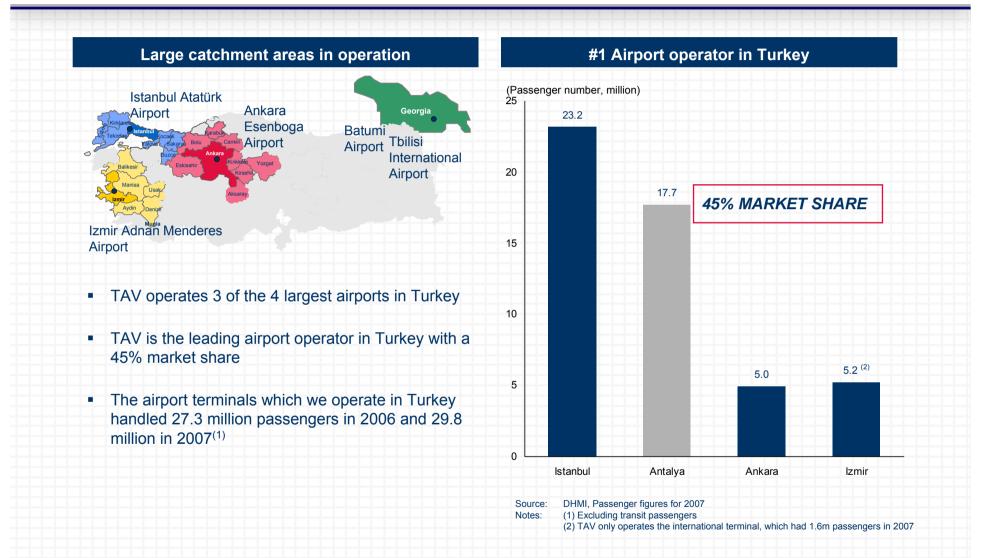
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	Aviation		Non-Aviation
lstanbul	Agreed passenger service charge ■ \$15 per intl. pax ■ €3 per dom. pax		Duty Free available to <u>all</u> international inbound and outbound passengers
Ankara	<ul> <li>Revenue guarantees</li> <li>€15 per intl. pax</li> <li>€3 per dom. pax</li> <li>Fixed PSC → €13m + 5% volume growth p.a.</li> </ul>	Duty Free and Catering	Increased number of shops, improved selection of products and check-in / security procedures enhanced
Izmir	<ul> <li>Revenue guarantees</li> <li>€15 per intl. pax</li> <li>Fixed PSC → €15m +3% volume growth p.a.</li> </ul>		Potential to enter local in-flight catering market by 2009
Tbilisi	<ul> <li>Agreed passenger service charge</li> <li>\$22 per intl. pax – growing at 2% p.a.</li> <li>Fixed \$6 per dom. pax</li> </ul>		
Batumi	Agreed passenger service charge • \$12 per intl. pax • \$7 per dom. pax	Other	High margin and operational leverage Minimal maintenance capex requirement
Monastir & Enfidha	Agreed passenger service charge ■ €8.25 per intl. pax in 2008 ■ €9 per intl. pax in 2009		

### We are the #1 Airport Operator in Turkey



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### **Developments and Strategy**

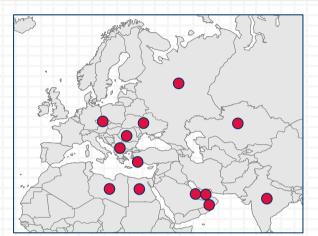


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#### **Developments after the IPO:**

- May 18, 2007 A concession agreement for Tunisia Enfidha and Monastir airports is signed.
- May 26, 2007 TAV is granted the operation of the Batumi Int. Airport for 20 yrs. and the airport started operations
- July 6, 2007 The capital increase in TAV Esenboga and acquisition of the remaining 25% share of TAV Esenboga
- July 30, 2007 Acquisition of the remaining 5% share of TAV Izmir from Havas
- August 31, 2007 TAV is awarded the tender of Antalya-Gazipasa Airport, lease period of 25 yrs
- November 19, 2007 TAV increased its stake in Havas to 100% from 60%
- January 1, 2008 TAV started operating Monastir Airport
- January 7, 2008 Antalya-Gazipasa Airport concession agreement is signed.
- March 5, 2008 IPO of Havaş is decided
- March 10, 2008 TAV Istanbul refinancing
- March 14, 2008 TAV placed a bid for Abu Dhabi Airport project for the first stage

#### Potential projects in the region



- Abu Dhabi International Airport
- Pilsen Airport (Czech Republic)
- Lahr Airport (Germany)
- India

### **Traffic Performance**



High passenger growth:	TAV Passe	enger Figu	ires (mil	lion pa	x)	
	Airports	2004	2005	2006	2007	Δ
<ul> <li>30.4 million passenger in 2007, 9% growth</li> </ul>	Istanbul Ataturk	15.6	19.3	21.3	23.2	9%
	Int'l	10.2	11.8	12.2	13.6	12%
	Dom.	5.4	7.5	9.1	9.6	6%
<ul> <li>Total int'l passenger traffic grew 11%</li> </ul>	Ankara Esenboga	3.3	3.8	4.5	4.9	9%
	Int'l	1.1	1.2	1.2	1.3	7%
	Dom.	2.2	2.6	3.3	3.6	10%
<ul> <li>7% growth in domestic passenger traffic</li> </ul>	Izmir A.Mend. (int'l)	1.5	1.7	1.5	1.6	10%
	Georgia (inc. Batumi)	0.4	0.5	0.6	0.7	16%
	TAV Total	20.8	25.3	27.8	30.4	9%
	Int'l	13.2	15.2	15.4	17.2	11%
	Dom.	7.6	10.1	12.4	13.2	7%
Air Traffic Movement:	Source: Turkish State Airports Aut	hority (DHMI)				
	TAV Air Traffic Movements ('000)					
<ul> <li>313 thousand ATM in 2007, 8% growth</li> </ul>	Airports	2004	2005	2006	2007	Δ
	Istanbul Ataturk	171.5	204.2	225.5	243.4	8%
	Int'l	112.3	123.4	130.5	142.5	9%
<ul> <li>Int'l ATM grew 10%</li> </ul>	Dom.	59.2	80.8	95.0	100.9	6%
	Ankara Esenboga	33.9	39.8	47.4	50.1	6%
	Int'l	10.6	10.7	12.5	13.7	9%
<ul> <li>6% growth in domestic ATM</li> </ul>	Ankara Esenboga       3.3       3.8       4.5       4.9       9%         Int'l       1.1       1.2       1.2       1.3       7%         Dom.       2.2       2.6       3.3       3.6       10%         Izmir A.Mend. (int'l)       1.5       1.7       1.5       1.6       10%         Georgia (inc. Batumi)       0.4       0.5       0.6       0.7       16%         TAV Total       20.8       25.3       27.8       30.4       9%         Int'l       13.2       15.2       15.4       17.2       11%         Dom.       7.6       10.1       12.4       13.2       7%         Source: Turkish State Airports Authority (DHMI)       112.4       13.2       7%         Int'l       112.3       123.4       130.5       142.5       9%         Dom.       59.2       80.8       95.0       100.9       6%         Ankara Esenboga       33.9       39.8       47.4       50.1       6%         Int'l       10.6       10.7       12.5       13.7       9%         Dom.       59.2       80.8       95.0       100.9       6%         Int'l       10.6       <					
	Izmir A.Mend. (int'l)	11.1	12.4	11.5	13.1	14%
	Georgia (inc. Batumi)	5.0	5.6	5.4	6.9	28%
	TAV Total	221.5	262.0	289.9	313.5	8%
	Int'l	139.0	152.1	159.4	175.3	10%
	Dom.	82.5	109.9	130.5	138.2	6%
	Source: Turkish State Airports Aut	hority (DHMI)				



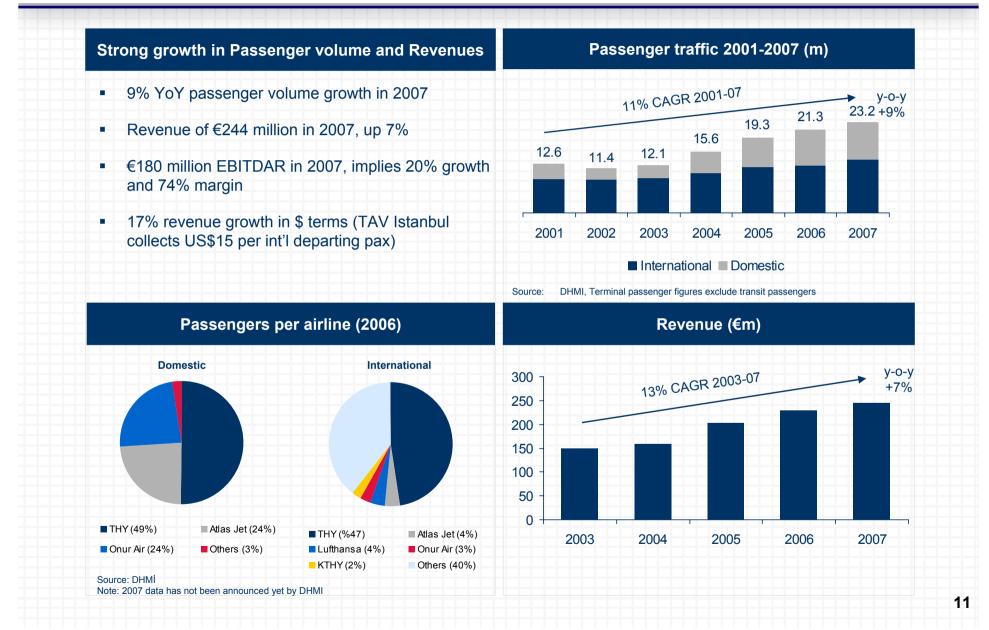
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Ankara Esenboğa

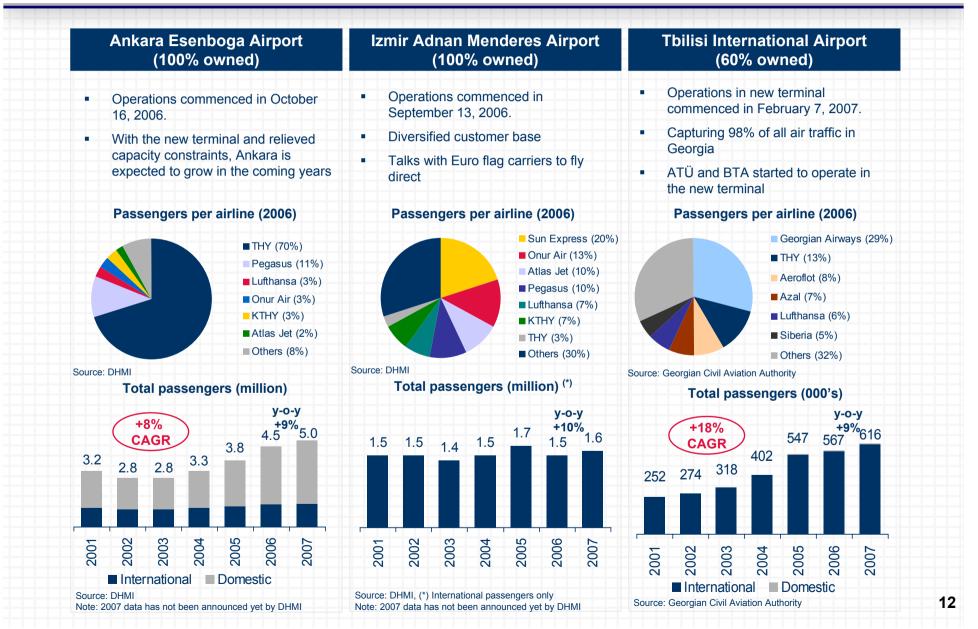
### Istanbul Atatürk Airport (100% owned)





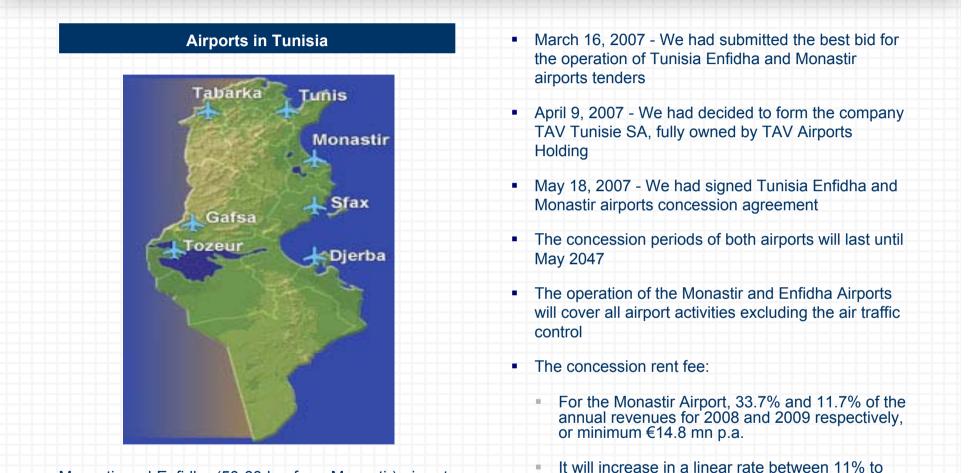
### **Managing our Diversified Portfolio**





### **Concession agreement in Tunisia**





Monastir and Enfidha (50-60 km from Monastir) airports are located in a tourism region of Tunisia and almost all passengers are international

26% of the annual revenues of the Monastir and

Enfidha Airports

# Monastir and Enfidha concession agreement



#### Existing airport concession in Monastir:

- The operation is started as of January 1, 2008
- Declared capacity of 3.5m passengers per year
- In 2007, it has served 4.3 million passengers mainly tourists using charters
- The passenger service charge: €8.25 in 2008 and €9 in 2009, for the outgoing international passengers.
- The authorities have not guaranteed any number of passengers.
- For the Monastir Airport, there are service companies with ongoing current contracts.

BOT airport concession in Enfidha:

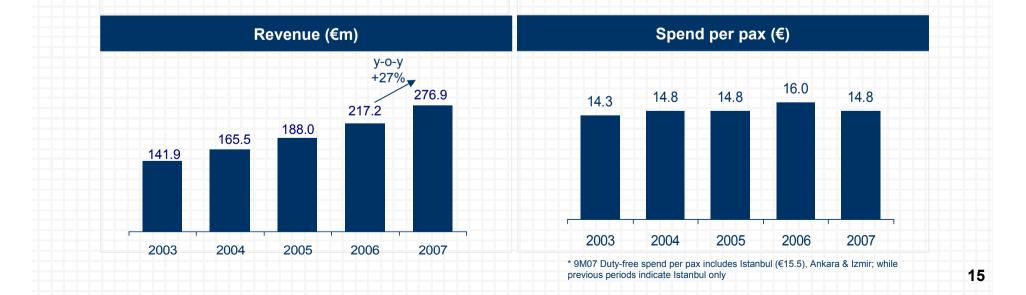
- Building this airport, as Monastir airport capacity cannot be extended
- The operation shall be undertaken following the completion of the investment (latest October 2009)
- Formal capacity will gradually increase from 7m to 22m passengers over time
- The group companies within the TAV Airports Holding Inc. (ATÜ, BTA, HAVAŞ, TAV O&M, etc.) will serve at the Enfidha Airport.
- Initial investment of approximately €400m, 30% of which will be financed by equity and 70% by debt

### ATU Duty Free (50% owned)



- ATU is the sole duty free operator at Istanbul Ataturk, Ankara, Izmir and Tbilisi
- Competitive concession fee (~43%) paid to TAV for ATÜ-operated shops in Ataturk Airport
- Spend per pax decreased from €16 in 2006 to €14.8 in 2007, mainly because of dilitive effect of Izmir, Ankara and transit passengers.
- Against this, margin improvement is evident, with lower concession fee (% of revenues) of new airports.
- ATÜ also pursues tenders outside TAV operations

	Finan	cial Data	1		
(€ m)	2004	2005	2006	2007	Δ
Total Revenues	165.5	188.0	217.2	276.9	27%
EBITDA	17.6	11.9	7.6	17.6	132%
EBITDA Margin	10.6%	6.3%	3.5%	6.4%	-
Spend per pax (€)	14.8	14.8	16.0	14.8	-7%

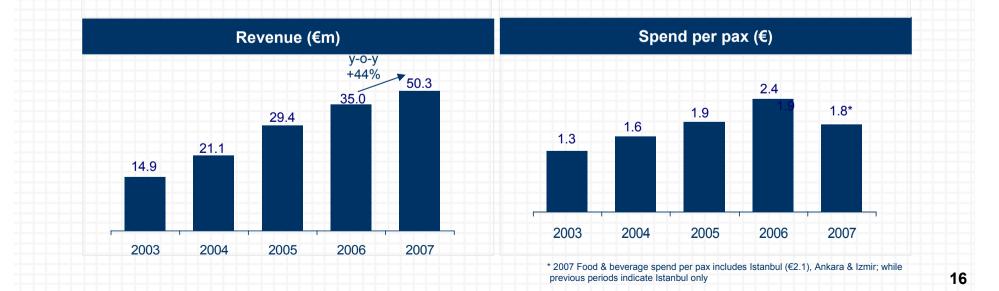


### **BTA Catering Services (67% owned)**



- BTA is the food and beverage operator at Istanbul Ataturk (Int'I), Ankara, Izmir and Georgia
- Total revenue increased by 44% in 2007, reflecting the inclusion of operations at new airports and revenue from Cakes&Bakes operations.
- Concession fees: BTA pays c40% of its revenues to TAV
- Spend per pax decreased from €2.4 in 2006 to
   €1.8 in 2007, due to dilutive impact of new airports.
- Still, Istanbul displayed healthy growth (€2.1)
- BTA is in negotiations to provide in-flight catering operations within the local market by 2009

		ncial Dat			
(€ m)	2004	2005	2006	2007	Δ
Total Revenues	21.1	29.4	35.0	50.3	44%
EBITDA	1.4	-0.6	3.0	-0.2	n.m.
EBITDA Margin	6.8%	-2.4%	8.6%	n.m.	-
Spend per pax (€)	1.6	1.9	2.4	1.8	-25%



### Havaş Ground Handling (100% owned)<sup>(\*)</sup>



- Total revenue of Havas increased by 6% in 2007, with 25% YoY growth in ground handling revenues.
- Strong improvement in EBITDA and margins, thanks to full contribution of bus & car park services in 2007
- Favourable market characteristics with only two operators
- Currently operating at 11 airports in Turkey

\* TAV increased its stake in Havas to 100% in Nov 2007.

 Formed strategic partnership with Cyprus Turkish Airlines (KTHY) to undertake ground handling operations in Nothern Cyprus (Ercan Airport)

Financial Data						
(€ m)	2005	2006	2007	Δ		
Total Revenues	84.1	102.2	108.1	6%		
EBITDA	8.1	8.7	20.3	132%		
EBITDA Margin	9.7%	8.5%	18.7%	- 102 /0		
# Aircrafts handled ('000)	58.5	122.7	139.3	14%		
Note: Figures imply 100% of Havas						
# Aircra	fts hand	led ('000	))			

**y-o-y** 

+14%

139.3

2007

17

 Revenue (€m)
 # Aircrafts handled

 102.2
 9%

 102.2
 108.1

 51.8
 58.5

 51.8
 58.5

 2005
 2006

### **Other Services**



 Other services income mainly contains incomes from maintenance, CIP lounge services, security services and software sales.

#### TAV O&M (100%), incorporated in 2004

- Commercial area allocations and maintenance
- CIP / VIP

TAV IT (97%), become a separate entity in 2005

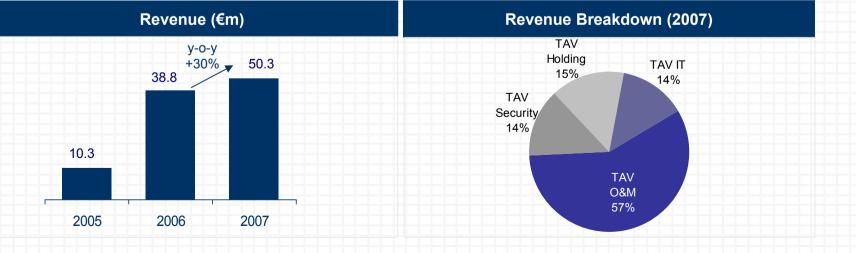
• Airport IT services, software and hardware sales

#### TAV Security (67%), became a separate entity in 2006

 Security service provider in Istanbul, Ankara and Izmir

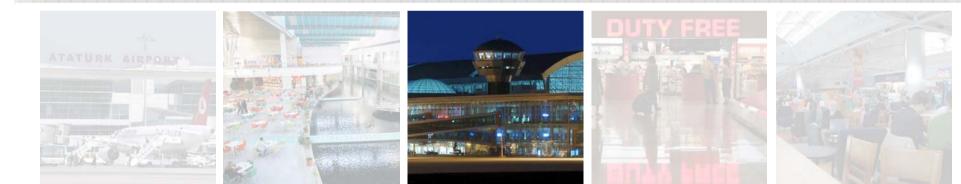
	Financia	l Data		
(€ m)	2005	2006	2007	Δ
Total Revenues	10.3	38.8	50.3	30%
EBITDA	1.5	6.7	-6.6	n.m.
EBITDA Margin	14.4%	17.3%	n.m.	-

Note: All periods include "TAV Holding" except FY05





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Izmir Adnan Menderes International Terminal

### **Revenue Profile**



	TAV Air	ports Revenues	;		
(€ million)	2004	2005	2006	2007	Change
Airports	160	202	247	314	27%
Istanbul	160	202	227	244	7%
Others	-	-	19	70	260%
Services	104	183	244	313	<b>28</b> %
ATU (50%)	83	94	109	138	27%
BTA	21	29	35	50	44%
Havas (60%) <sup>(*)</sup>	-	48	61	74	21%
Others	-	11	39	50	30%
Total	264	385	490	627	28%
Eliminations	-42	-80	-89	-119	
Consolidated	222	305	402	508	26%

► Total revenues increased by 26% to €508 million in 2007.

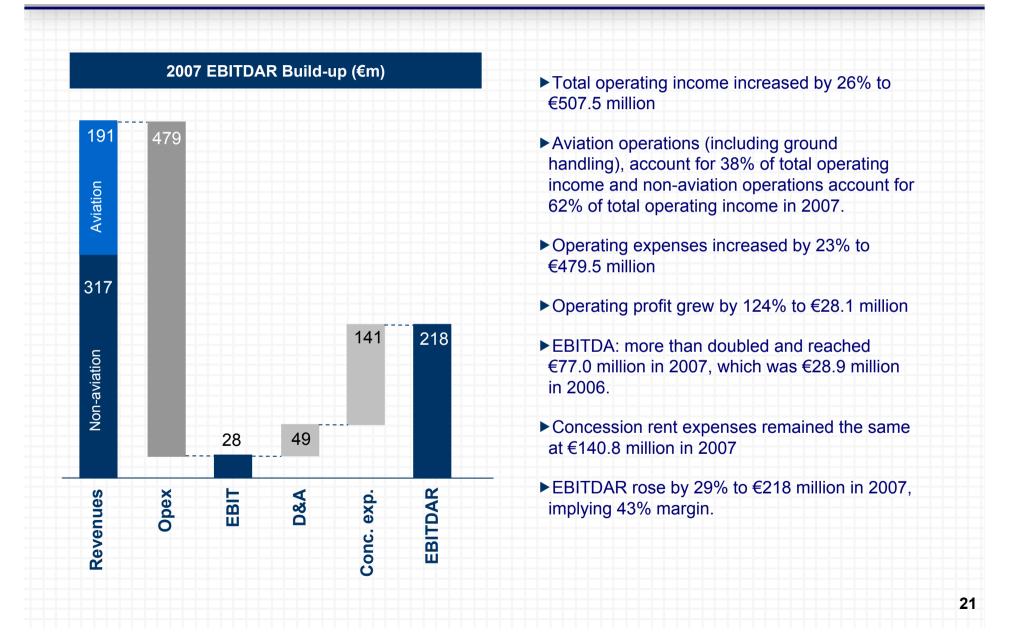
There is no historical financial information for Ankara, Izmir and Tbilisi (only passenger data) – in 2007 the volumes at these airports were approximately 31% of Istanbul's volumes

Services commenced operations at the new airports in the last months of 2006 → 2007 was the first full year of operations at Ankara, Izmir and new terminal of Tbilisi.

(\*) Fully consolidated for 4Q07 while 60% proportionally consolidated before

### **EBITDAR Build-up**





### **EBITDAR Profile**



	TAV Air	ports EBITDAR	(*)		
(€ million)	2004	2005	2006	2007	Change
Airports	116	139	151	200	32%
Istanbul	116	139	150	180	20%
Others	-	-	1	20	2190%
Services	10	7	19	14	<b>-26</b> %
ATU (50%)	9	6	4	9	132%
ВТА	1	-1	3	0	-107%
Havas (60%) <sup>(**)</sup>	-	0	5	12	127%
Others	0	2	7	-7	n.m.
Total	126	146	170	214	26%
Eliminations	1	4	0	4	
Consolidated	128	149	170	218	28%

►EBITDAR rose by 28% to €218 million in 2007, implying 43% margin.

▶ Istanbul has a good like-for-like EBITDAR track record

(\*) EBITDAR figure for Istanbul includes concession rent expense (\*\*) Fully consolidated for 4Q07 while 60% proportionally consolidated before

### **2007 Financial Summary**



	TAV Airpo	13 - 2007		
(€ million)	Revenues	EBITDAR <sup>(*)</sup>	EBITDAR <sup>(*)</sup> Margin	Net Debt
Airports	314	200	64%	570
Istanbul	244	180	74%	294
Ankara	33	12	36%	120
Izmir	29	14	49%	84
Tbilisi (60%)	8	1	17%	34
Batumi	0	0	-	C
Tunisia	0	-7	-	39
Services	313	14	4%	111
ATU (50%)	138	9	6%	11
BTA	50	0	-	C
Havas (60%) <sup>(**)</sup>	74	12	16%	-5
Others	50	-7	-13%	105
Total	627	214	34%	682
Eliminations	-119	4		
Consolidated	508	218	43%	682

(\*) EBITDAR figure is used for Istanbul

(\*\*) Fully consolidated for 4Q07 while 60% proportionally consolidated before



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Istanbul Atatürk International Arrivals

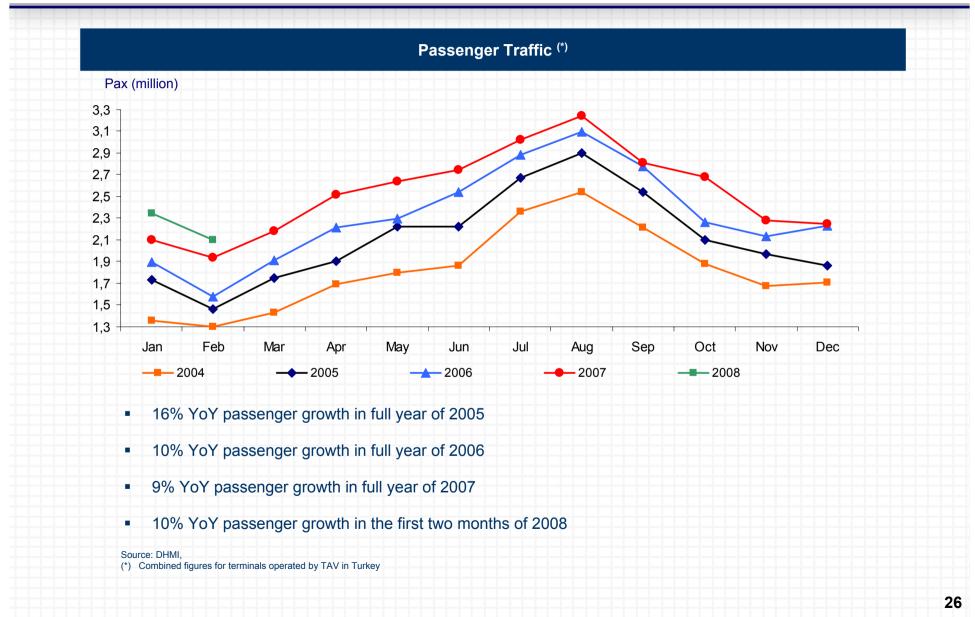
### Outlook



Traffic passenger growth	► THY joined Star Alliance in April 2008 → expected to boost pax by 2 million	
Commercial revenues	<ul> <li>ATÜ and BTA expected to increase revenues at new airports</li> <li>All international passengers eligible for duty free (departing and arriving)</li> <li>BTA – potential from in-flight catering operations within local market (2009)</li> </ul>	
New concessions	<ul> <li>2007 was the first full year of operations at Ankara, Izmir and Tbilisi</li> <li>Recently won two concessions in Tunisia and one in Turkey (Gazipasa)</li> <li>Started operations in Batumi Airport in 2007 and Monastir Airport in Tunisia in 2008</li> </ul>	
Сарех	<ul> <li>Minimal maintenance capex on existing concessions as all terminals are brand new</li> </ul>	
		2

### 2007 Outlook





### Conclusion







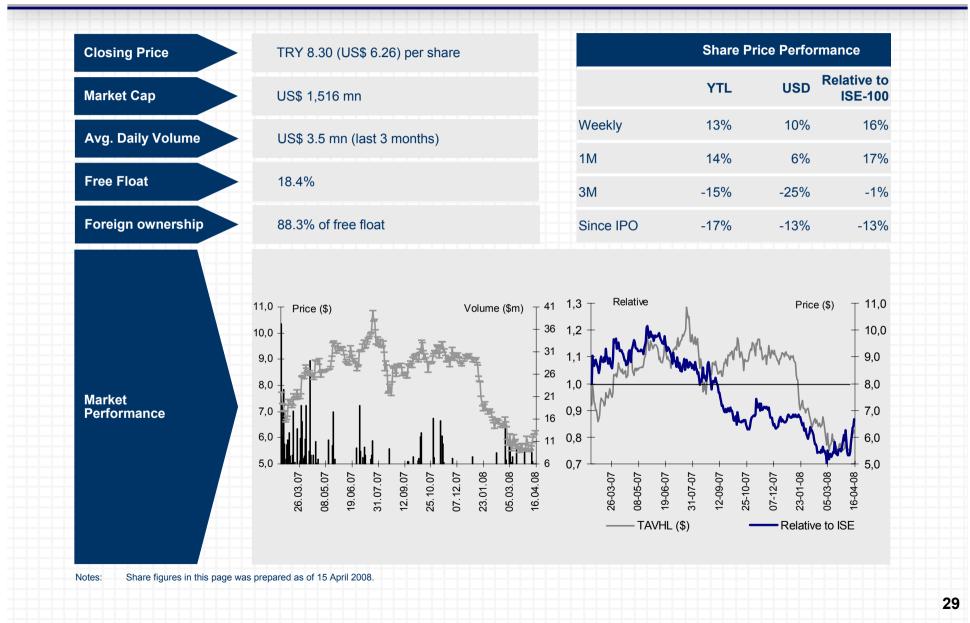
# Appendix



Istanbul Atatürk International Terminal

### **Share Performance**





### **Concession Overview**



Airport	Type / expire	TAV stake	Scope	2007 Pax (mppa)	Fee/pax Intern'l	Fee/pax domestic	Volume guarantee	Concession fee	Net Debt (
lstanbul Ataturk	Concession (2021)	100%	Intl + dom	23.2	US\$15	€3	No	\$165m/yr	€294m
Ankara Esenboga	BOT (2023)	100%	Intl + dom	4.96	€15	€3	0.6m Dom. 0.75 Int'l for 2007 + 5% p.a.	-	€120m
Izmir A Menderes	BOT (2015)	100%	Inti	1.60	€15	•	1.0m Int'l for 2006 + 3% p.a.	-	€84m
Tbilisi	BOT (2027)	60%	Intl + dom	0.62	US\$22 (+ 2% p.a.)	US\$6	No	•	€34m
Batumi	BOT (2027)	60%	Intl + dom	-	US\$12	US\$7	No	-	-
Monastir & Enfidha	BOT + concession (2047)	100%	Intl + dom	4.3	€8.25 in 2008 €9 in 2009	€8.25 in 2008 €9 in 2009	No	11-26% of revenues from 2010 to 2047	€39m

(\*) As of 31 December 2007

### **Historic Overview**



<ul> <li>Established under the name of Tepe Akfen Vie Yatirim Yapim ve Isletme A.S.</li> <li>Tepe and Akfen, together with Flughafen Wien A.G. ("Vie") successfully tendered for BOT project for Istanbul Atatürk Airport</li> <li>Concession deadline 7th May 2004</li> <li>BTA Catering Services was founded</li> </ul>		BT, Inte Augus Exe Anl Airp 202 Septe	<ul> <li>May 2004</li> <li>BTA started operating the Istanbul International Airport Hotel</li> <li>August 2004</li> <li>Executed the BOT agreement for Ankara Esenboğa International Airport (right to operate through mid- 2023)</li> <li>September 2004</li> <li>TAV O&amp;M incorporated</li> </ul>		<ul> <li>March 2006</li> <li>TAV Security became a separate entity August 2006</li> <li>Name changed to TAV Havalimanlari Holding A.S.</li> <li>September 2006</li> <li>Completed the construction of Izmir Adnan Menderes Airport's international terminal</li> <li>October 2006</li> <li>Ankara Esenboğa's new domestic and international terminals completed</li> </ul>			ri Holding Adnan ninal		
1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
comple months schedu June 200 Conce agreer extend 2 <sup>nd</sup> Jul return	egan ions itional al building eted c.8 s ahead of ile <b>0</b> ssion	July 2005 TAV acque TAV obtain Menderess 2015) throphysical August 2009 TAV IT best September 22 TAV Urbain for the Tbic contract)	or 15.5 yea ired 60% of ined contro a Airport (ri bugh the ac cough th	rs (through 2 of Havaş shar ol of the BOT ght to operate cquisition of H eparate entity	<sup>nd</sup> Jan 2021) res for Izmir Adna e through Jan Havaş BOT tender operating on granted in	<ul> <li>IP of Marc</li> <li>T/</li> <li>Ai</li> <li>May</li> <li>T/</li> <li>July</li> <li>T/</li> <li>59</li> <li>Augu</li> <li>T/</li> <li>Ai</li> </ul>	AV started to op	blic er to operate for 40 years erate Batumi naining 25% c	Monastir ar Airport of TAV Esen	nd Enfidha boga and

### **Board of Directors**



	Positions within TAV Airports and other companies	
Hamdi Akin Chairman	Chairman of Akfen Holding Member of Ankara Chamber of Commerce (ATO) and Turkey Industrialists' and Businessmen's Association	Tepe / Akfen Holding related non executive
Ali Haydar Kurtdarcan Vice Chairman	Chairman of Tepe Construction Ind. Inc	
Ibrahim Suha Gucsav Member	Vice Chairman of Akfen Holding	
Ilhan II Member	Chairman and member of the Board of several Tepe Group companies	
Mustafa Kalender Member	Member of the Boards of Tepe Group companies	
Suleyman Son Member	General Manager and Board member of Tepe Construction	
Irfan Erciyas Member	Board member of Akfen Holding	
Dr. Sani Şener Member and CEO	Chief Executive Officer of TAV Airports	Executives
Seref Eren Member	Advisor, TAV Airports	
Mehmet Erdogan Member	External Affairs Coordinator, TAV Airports	
Mumtaz Khan Member	Chairman and CEO of Emerging Markets Partnership (Bahrain)	Strategic shareholder representatives
Shailesh Kumar Dash Member	Global Investment House (Kuwait)	
James Bernard Farley Member	Babcock & Brown	
Dr. Cem Kozlu Independent member	Independent Board Member	Independent
Pierre de Champfleury Independent member	Independent Board Member	

### **Consolidated Income Statement**



(€ million)	2004	2005	2006	200
Continuing operations				
Operating income	212.8	288.3	381.8	487.
Other operating income	9.5	16.5	20.0	20.
Cost of inventory sold, service rendered	(40.8)	(60.6)	(78.5)	(89.5
Personnel expenses	(25.6)	(40.8)	(69.8)	(113.3
Concession rent expenses	-	(69.9)	(140.7)	(140.8
Depreciation and amortization expense	(94.3)	(51.3)	(16.3)	(49.0
Other operating expenses	(29.6)	(54.1)	(83.9)	(86.9
Operating profit	32.0	28.0	12.6	28.
Finance income	6.3	15.6	18.3	11.
Finance expense	(8.3)	(40.3)	(73.7)	(71.)
Net foreign exchange gain/(loss)	(16.4)	27.2	(19.8)	(10.
Monetary gain/(loss) (net)	(0.1)	0.1	-	
Profit/(loss) before tax	13.5	30.7	(62.6)	(42.
Income tax benefit /(expense)	(0.7)	9.9	(7.6)	3
Profit/(loss) for the period from continuing operations	12.9	40.5	(70.3)	(38.
Attributable to:				
Equity holders of the parent	13.5	37.2	(70.5)	(38.
Minority interest	(0.6)	3.3	0.3	(0.
	12.9	40.5	(70.3)	(38.
Weighted average number of shares outstanding	40,000,000	200,000,000	94,687,500	240,717,07
Earnings / (loss) per share – basic and diluted:	0.34	0.19	(0.74)	(0.1

### **Consolidated Balance Sheet**



(€ million)	31.12.2004	31.12.2005	31.12.2006	31.12.2007
Current Assets				
Cash and cash equivalents	17.7	10.9	6.3	64.7
Restricted bank balances	-	135.4	323.5	257.5
Prepaid concession expenses, current portion	-	117.3	140.8	140.8
Other current assets	104.3	47.9	83.2	83.0
Total Current Assets	122.0	311.5	553.8	546.
Non Current Assets				
Built-operate-transfer (BOT) Investment (net)	7.4	134.3	441.2	502.8
Prepaid concession expenses	-	308.2	187.6	154.:
Other non-current assets	141.2	395.1	167.3	279.
Total Non-Current Assets	148.6	837.6	796.1	936.
TOTAL ASSETS	270.7	1,149.1	1,350.0	1,482.
Current Liabilities Bank loans, current portion Other current liabilities	63.9 43.1	211.5 71.9	820.7 122.0	237.0 108.4
Total Current Liabilities	107.0	283.4	942.7	345.
Non Current Liabilities			-	
Bank loans	40.0	673.1	49.7	767.
Other non current liabilities	0.8	25.9	30.2	28.
Total Non-Current Liabilities	40.8	699.0	79.9	796.
Equity				
Equity attributable to equity holders of the parent	112.9	155.9	325.9	325.
Minority interest	10.0	10.9	1.5	15.
Total Equity	122.9	166.8	327.4	340.
TOTAL LIABILITIES AND EQUITY	270.7	1,149.1	1,350.0	1,482.

### **Consolidated Cash Flow Statement**



(€ million)	2004	2005	2006	200
Operating activities				
Profit / (Loss) for the period	12.9	40.5	(70.3)	(38.4
Adjustments to reconcile net profit to net cash provided by operating activities:				
Amortization of concession asset	-	69.9	140.7	140
Depreciation of BOT Investments	93.9	48.3	8.7	37
Unrealized foreign exchange differences on loans	1.5	(6.3)	(25.7)	(14.
Net finance expense/income	3.3	(0.5)	62.4	55
Other	2.4	0.1	38.8	35
Cash flows from operating activities	114.0	151.8	153.0	216
Change in working capital	3.5	(145.8)	44.2	(145.
Cash generated from operations	117.5	6.0	197.2	71
Income taxes paid	(2.4)	(2.3)	(5.0)	(3.
Interest paid	(7.9)	(6.8)	(57.0)	(50.
Retirement benefits paid	(0.1)	(1.6)	(0.9)	(1.
Net cash provided from / (used in) operating activities	107.1	(4.6)	134.3	16

### **Consolidated Cash Flow Statement**



(€ million)	2004	2005	2006	2007
Investing activities				
Additions to BOT Investments	(19.3)	(126.9)	(315.2)	(100.5)
Other investments	(94.8)	(678.6)	(23.7)	(99.1)
Net cash used in investing activities	(114.1)	(805.5)	(338.9)	(199.6)
Cash Flows from Financing Activities				
New borrowings raised	93.7	885.3	246.8	233.2
Repayment of borrowings	(81.7)	(103.1)	(236.7)	(92.2)
Change in restricted bank balances	-	-	(37.1)	60.9
Premium in excess of par	-	-	171.9	48.3
Dividends paid	(45.9)	(4.1)	-	(0.4)
Other	10.1	25.2	55.0	(10.5)
Net cash provided from financing activities	(23.8)	803.3	199.9	239.3
NET (DECREASE)/INCREASE IN CASH AND CASH EQUIVALENTS	(30.9)	(6.8)	(4.7)	56.4
CASH AND CASH EQUIVALENTS AT THE BEGINNING OF PERIOD	48.6	17.7	10.9	6.3
CASH AND CASH EQUIVALENTS AT THE END OF PERIOD	17.7	10.9	6.3	62.7

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